

COMPANY DATA BOOK 2022



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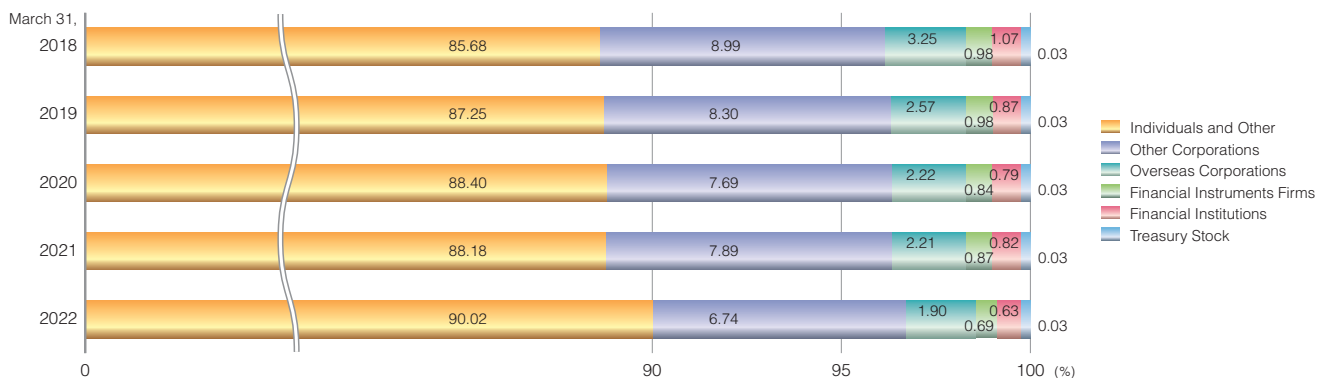
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1. Name	Shinsho Corporation
2. Established	November 12, 1946
3. Paid-in Capital	¥5,650.28 million
4. President and CEO	Takafumi Morichi
5. Head Offices	
	Osaka : Yodoyabashi Square, 6-18, Kitahama 2-Chome, Chuo-ku, Osaka 541-8557, Japan
	Tokyo : Museum Tower Kyobashi, 7-2, Kyobashi 1-Chome, Chuo-ku, Tokyo 104-8389, Japan
6. Employees	
	Consolidated : 1,497
	Non-Consolidated : 498
7. Average Age of Employees	39 years 4 month
8. Offices	Head Offices 2, Branch Offices 3, Branches 5, Offices 1, Overseas Representative Offices 3
9. Consolidated Subsidiaries	38
10. Equity Method Affiliated Companies	16
11. Net Sales	¥494,351 million (Fiscal year ending March 31, 2022)
12. Fiscal Year	From April 1 to March 31 of the following year
13. Main Business Lines	Import/export and trading of products such as iron and steel, raw materials, nonferrous metals, machinery, information industry and welding
14. Major Financial Institutions of the Borrowed Money	Mizuho Bank, Ltd., MUFG Bank, Ltd., Sumitomo Mitsui Banking Corporation
15. Certified Public Accountants	KPMG AZSA LLC
16. Listing of Shares	Tokyo Stock Exchange (Prime Market)

Stock Information

(as of March 31, 2022)

- (1) Total Number of Shares Authorized 27,000,000 shares
- (2) Total Number of Shares Outstanding 8,855,785 shares (excluding 4,777 shares of treasury stock)
- (3) Total Number of Shareholders 3,886 (including 480 shareholders of shares less than one unit)
- (4) Composition of Shareholders by Type



March 31,	2018	2019	2020	2021	2022
Number of Shareholders	3,171	3,350	3,253	3,098	3,406

* Excluding the number of the less than one unit shareholders.

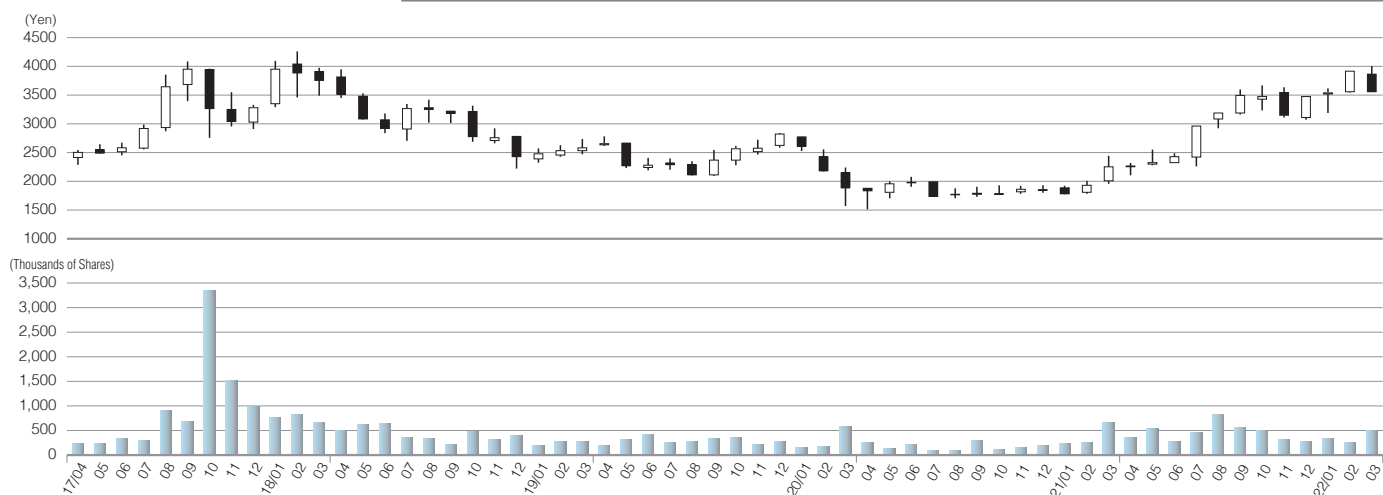
(5) Major Ten Shareholders

Name	Number of Shares Held	Ownership Ratio (%)
Mizuho Trust & Banking Co., Ltd. (Retirement benefit trust account for Kobe Steel, Ltd.)	1,906,200	21.52
Kobe Steel, Ltd.	1,179,118	13.31
Shinsho Client Shareholding Association	805,448	9.10
The Master Trust Bank of Japan, Ltd. (Trust Account)	559,100	6.31
Shinsho Employees' Shareholding Association	249,622	2.82
SSBTC CLIENT OMNIBUS ACCOUNT	207,704	2.35
Custody Bank of Japan, Ltd. (Trust Account)	191,500	2.16
SINFONIA TECHNOLOGY CO., LTD.	150,000	1.69
DFA INTL SMALL CAP VALUE PORTFOLIO	112,899	1.27
MUFG Bank, Ltd.	109,280	1.23

* Treasury stock has been excluded from the calculation of the ownership ratio.

(6) Stock Prices and Turnover

March 31,	2018	2019	2020	2021	2022
Prices (at fiscal year-end)	3,755	2,582	1,885	2,251	3,560
Highest Price	4,260	3,950	2,843	2,440	4,005
Lowest Price	2,285	2,221	1,567	1,507	2,103



Profile of the Executives

Managerial Position	Name Date of Birth	Profile
President and CEO	Takafumi Morichi October 15, 1958	April 1981 Entered Kobe Steel, Ltd. April 2011 Assumption of Executive Officer of Kobe Steel, Ltd. April 2013 Assumption of Managing Executive Officer of Kobe Steel, Ltd. April 2015 Assumption of Senior Managing Executive Officer of Kobe Steel, Ltd. June 2017 Assumption of President & CEO of the Company (to present)
Director Senior Executive Officer Non-Ferrous Metals Division, Iron & Steel Dept., President of SUZHOU SHINKO-SHOJI MATERIAL CO., LTD., President of KOBELCO PRECISION PARTS (SUZHOU) CO., LTD.	Masahito Adachi December 5, 1961	April 1986 Entered Shinsho Corporation June 2016 Assumption of Officer of the Company June 2019 Assumption of Executive Officer of the Company June 2022 Assumption of Director and Senior Executive Officer of the Company (to present)
Director Executive Officer Corporate Planning Dept., Business & Risk Management Dept., Personnel Dept., Audit Dept., Finance Dept., General Affairs Dept., Credit & Legal Dept., Welding Dept., Overseas Areas.	Yasuyuki Watanabe November 14, 1963	April 1987 Entered Shinsho Corporation June 2018 Assumption of Officer of the Company June 2021 Assumption of Director and Executive Officer of the Company (to present)
Director Executive Officer Machinery & Electronics Division, Corporate Planning Dept., Ferrous Raw Materials Dept.	Shinya Yoshida April 16, 1962	April 1986 Entered Shinsho Corporation June 2018 Assumption of Officer of the Company June 2020 Assumption of Director and Officer of the Company June 2021 Assumption of Executive Officer of the Company June 2022 Assumption of Director and Executive Officer of the Company (to present)
Director (Outside)	Yoshio Tano March 26, 1957	April 1979 Entered Yamaha Motor Co., Ltd. Nov. 1984 Entered IBM Japan, Ltd. Jan. 2014 Assumption of Officer of Kobelco Systems Corporation April 2015 Assumption of Executive Officer of Kobelco Systems Corporation April 2017 Assumption of President of Kobelco Systems Corporation April 2022 Assumption of President of Assured Business Consulting (to present) June 2022 Assumption of Director of Shinsho Corporation (to present)
Director (Outside)	Miyuki Nakagawa January 15, 1970	Oct. 1995 Joined Asahi & Co. (now KPMG AZSA LLC) April 1999 Registered as a certified public accountant Sep. 2018 Assumption of President of Nakagawa Miyuki CPA Office (to present) April 2019 Assumption of Fellow of Mirai Accounting Research Institute LLC. (to present) June 2021 Assumption of Outside Director (part time) of Nankai Tatsumura Construction Co.,Ltd (to present) June 2022 Assumption of Director of Shinsho Corporation (to present)
Audit & Supervisory Board Member	Yoshihiro Maeda June 15, 1959	April 1983 Entered Shinsho Corporation June 2016 Assumption of Officer of the Company June 2019 Assumption of Audit & Supervisory Board Member of the Company (to present)
Audit & Supervisory Board Member	Akira Ichikawa April 1, 1964	April 1986 Entered Shinsho Corporation June 2020 Assumption of Audit & Supervisory Board Member of the Company (to present)
Audit & Supervisory Board Member (Outside)	Hiroko Kaneko October 15, 1964	April 1997 Registration of attorneys Mar. 2006 Registered in attorney of New York June 2019 Assumption of Audit & Supervisory Board Member of the Company (to present)
Audit & Supervisory Board Member (Outside)	Shinya Miyawaki November 27, 1955	April 1980 Entered Kobe Steel, Ltd. April 2009 Assumption of Executive Officer of Kobe Steel, Ltd. April 2011 Assumption of Managing Executive Officer of Kobe Steel, Ltd. June 2015 (Kobelco Research Institute, Inc.) Representative Director and President June 2019 (Kobelco Research Institute, Inc.) Advisor June 2020 Assumption of Audit & Supervisory Board Member of the Company (to present)

Profile of the Executives

Managerial Position	Name Date of Birth	Profile
Senior Executive Officer General Affairs Dept., Credit & Legal Dept., Ferrous Raw Materials Division	Satoshi Muta March 15, 1960	April 1982 Entered Shinsho Corporation June 2013 Assumption of Officer of the Company June 2017 Assumption of Executive Officer of the Company June 2020 Assumption of Director and Executive Officer of the Company June 2021 Assumption of Senior Executive Officer of the Company (to present)
Senior Executive Officer Officer for North America & Europe, Iron & Steel Division	Satoshi Nishimura March 21, 1962	April 1986 Entered Kobe Steel, Ltd. April 2016 Assumption of Officer of Kobe Steel, Ltd. April 2018 Assumption of Executive Officer of Kobe Steel, Ltd. April 2019 Assumption of Councilor of Kobe Steel, Ltd. and Shinsho Corporation June 2019 Assumption of Executive Officer of the Company June 2022 Assumption of Senior Executive Officer of the Company (to present)
Executive Officer Officer for ASEAN, India & Middle East, Non- Ferrous Metals Division, Officer for ASEAN, India & Middle East President of PT. KOBELCO TRADING INDONESIA	Masato Matsubayashi October 9, 1960	April 1984 Entered Kobe Steel, Ltd. April 2016 Entered Shinsho Corporation June 2017 Assumption of Officer of the Company June 2020 Assumption of Executive Officer of the Company (to present)
Officer Iron & Steel Division	Masaaki Takada November 23, 1963	April 1987 Entered Kobe Steel, Ltd. April 2017 Entered Shinsho Corporation June 2018 Assumption of Officer of the Company (to present)
Officer Machinery & Electronics Division, Kyushu Branch Office	Shinji Urade October 1, 1963	April 1986 Entered Shinsho Corporation June 2019 Assumption of Officer of the Company (to present)
Officer Officer for China, Chairman of the KOBELCO TRADING (SHANGHAI) CO., LTD.	Yoshihisa Okamoto June 29, 1960	April 1983 Entered Shinsho Corporation June 2020 Assumption of Officer of the Company (to present)
Officer Welding Division, President of SC WELDING CORPORATION	Hiroyuki Arizono September 21, 1962	April 1985 Entered Kobe Steel, Ltd. June 2020 Assumption of Officer of the Company (to present)
Officer Non-Ferrous Metals Division	Hironobu Takashita December 21, 1966	April 1990 Entered Shinsho Corporation June 2021 Assumption of Officer of the Company (to present)
Officer Non-Ferrous Metals Division, President of SHINSHO METALS CORPORATION	Yutaka Koba February 3, 1964	April 1987 Entered Shinsho Corporation June 2022 Assumption of Officer of the Company (to present)
Officer Corporate Planning Dept., Officer for Branch Offices	Jun Takahashi June 14, 1967	April 1991 Entered Shinsho Corporation June 2022 Assumption of Officer of the Company (to present)
Officer Iron & Steel Division, President of SHINSHO STEEL PRODUCTS CORPORATION	Toshinori Fujiwara February 11, 1968	April 1990 Entered Shinsho Corporation June 2022 Assumption of Officer of the Company (to present)

Domestic Offices & Overseas Representative Offices

(As of June 30, 2022)

■ Head Offices

	Address	Phone	Facsimile
Osaka	Yodoyabashi Square, 6-18, Kitahama 2-chome, Chuo-ku, Osaka 541-8557, Japan	(+81)6-6206-7010	(+81)6-6206-7018
Tokyo	Museum Tower Kyobashi, 7-2, Kyobashi 1-Chome, Chuo-ku, Tokyo 104-8389, Japan	(+81)3-5579-5201	(+81)3-5524-5703

■ Branch Offices and Branches

	Address	Phone	Facsimile
Nagoya Branch Office	Dai Nagoya Bldg., 28-12, Meieki 3-chome, Nakamura-ku, Nagoya, Aichi 450-6421, Japan	(+81)52-563-3401	(+81)52-565-1389
Kobe Branch Office	2-4, WakinohamaKaigan-dori 2-chome, Chuo-ku, Kobe, Hyogo 651-0073, Japan	(+81)78-261-2331	(+81)78-261-2329
Kyushu Branch Office	Shinkansen-Hakata Bldg., 1-1, Hakataeki-chuogai, Hakata-ku, Fukuoka 812-0012, Japan	(+81)92-431-4911	(+81)92-471-7109
Chugoku Branch	GRANODE Hiroshima, 5-7, Futabanosato 3-chome, Higashi-ku, Hiroshima 732-0057, Japan	(+81)82-258-5310	(+81)82-567-7123
Kakogawa Branch	Kakogawa Shinko Bldg., Befuchoshinobe 1525-2, Kakogawa, Hyogo 675-0131, Japan	(+81)79-437-6673	(+81)79-437-6674
Shizuoka Branch	Taiju Seimei Shizuokaekimae Bldg., 11-7, Kurogane-cho, Aoi-ku, Shizuoka 420-0851, Japan	(+81)54-254-0321	(+81)54-255-8476
Hokuriku Branch	Urban Place Bldg., Ushijimacho 18-7, Toyama 930-0858, Japan	(+81)76-431-5531	(+81)76-442-3625
Sapporo Branch	Nihonseimei Kitamonkan Bldg., 1-3, Kita 4-jo Nishi 5-chome, Chuo-ku, Sapporo, Hokkaido 060-0004, Japan	(+81)11-241-2223	(+81)11-241-2226

■ Offices

	Address	Phone	Facsimile
Tokuyama	Tokuyama Miyukidori Bldg., 5, Miyukidori 1-chome, Syunan, Yamaguchi 745-0034, Japan	(+81)834-31-4670	(+81)834-21-8701

■ Overseas Representative Offices

Name (Office Name)	Address	Phone	Facsimile
Dubai Office	Dubai Airport Free Zone Bldg. 2E, East Wing, 1st Floor, No.2E 103 P. O. Box 293563 Dubai, United Arab Emirates	(+971)4-299-7003	(+971)4-299-7004
Sydney Office	Suite 1203, Level 12, 124 Walker Street, North Sydney, NSW 2060 Australia	(+61)2-9959-5660	(+61)2-9959-5740
Brisbane Office	Suite 17, Level 54, 111 Eagle Street, Brisbane, QLD 4000 Australia	(+61)7-3012-6518	(+61)7-3012-6699

Overseas Subsidiaries

Name (Office Name)	Established	Capital	Ownership Ratio	Address/Phone/Facsimile	Outline of Business
SHINSHO AMERICAN CORP.	Aug. 1966	US\$19 million	100%		
Detroit Head Office				26200 Town Center Drive, Suite 220, Novi, MI 48375, U.S.A. Phone (+1)248-675-0058 FAX (+1)248-675-0061	Import/export and trade of products of iron and steel, raw materials, nonferrous metals and electronic machine parts
Los Angeles Office				2377 Crenshaw Boulevard, Suite 108, Torrance, CA 90501, U.S.A. Phone (+1)310-782-8981 FAX (+1)310-782-9056	
South Carolina Office				75 Windham Boulevard, Aiken, SC 29805, U.S.A. Phone (+1)803-761-6150 FAX (+1)803-641-6092	
AIKEN WIRE PROCESSING, L.L.C.	Jul. 2015	US\$2.617 million	100%*	75 Windham Boulevard, Verenes Industrial Park, Aiken, SC 29805, U.S.A. Phone (+1)803-641-6091 FAX (+1)803-641-6092	Wire drawing for bearing steel
GRAND BLANC PROCESSING L.L.C.	Sep. 1995	US\$16.677 million	70%*	10151 Gainey Drive Holly MI 48442, U.S.A. Phone (+1)810-694-6000 FAX (+1)810-694-5164	Second processing of the wire rod products
SHINSHO-MEIHOKU WIRE, INC.	Nov. 2001	US\$0.2 million	80%*	3475 W. International Court, Columbus, IN 47201, U.S.A. Phone (+1)812-342-2409 FAX (+1)812-342-3257	Warehouse
SHINSHO MEXICO S.A. DE C.V.	Apr. 2013	US\$1.5 million	100%*	Paseo de la Altiplanicie No. 11. Int. 6BC Col. Villas de Irapuato, C.P. 36670, Irapuato, Guanajuato, Mexico Phone (+52)462-104-5019	Import/export and trade of iron and steel products
SHINSHO EUROPE GMBH	Jan. 2009	€1.5 million	100%	Berliner Allee 55, 40212 Duesseldorf, Germany Phone (+49)211-4181-960 FAX (+49)211-4181-9629	Import/export and trade of iron and steel, raw materials, nonferrous metals, machines and welding products
THAI ESCORP LTD.	May. 1988	THB300 million	100%		
Bangkok Head Office				1126/2 Vanit Bldg. II, Room 1801-2, 18th Floor, New Phetchaburi Road, Makkasan, Ratchathewi Bangkok 10400, Thailand Phone (+66)2-254-7645 FAX (+66)2-069-2255	Import/export and trade of iron and steel, raw materials, nonferrous metals, machines and welding products
Ayutthaya Branch				Hi-tech Industrial Estate, 149 Moo 1, T. Ban Len, A Bang Pa-In, Ayutthaya 13160, Thailand Phone (+66)35-314-060 FAX (+66)35-314-063	
Bowin Branch				Hemaraj Chonburi Industrial Estate, 40/2, Moo 8, T. Bowin, A. Sriracha, Chonburi 20230, Thailand Phone (+66)38-109-281 FAX (+66)38-109-280	
Amata Nakorn Branch				Amata Nakorn Industrial Estate, 700/30 Moo 6, T.Nong Mai Daeng, A.Mueang Chonburi, 20000, Thailand Phone (+66)38-465-130 FAX (+66)38-465-132	
TES E&M SERVICE CO., LTD.	Mar. 2007	THB6 million	49%*	1126/2 Vanit Bldg. II, Room 1803, 18th Floor, New Phetchaburi Road, Makkasan, Ratchathewi Bangkok 10400, Thailand Phone (+66)2-254-7645 FAX (+66)2-069-2255	Contract of the construction and maintenance services for machines
SHINSHO METALS (THAILAND) LTD.	Nov. 1999	THB2 million	100%*	1126/2 Vanit Bldg. II, Room 1804, 18th Floor, New Phetchaburi Road, Makkasan, Ratchathewi Bangkok 10400, Thailand Phone (+66)2-255-8537 FAX (+66)2-255-8539	Sale of raw materials and products of nonferrous metals
SHINSHO (MALAYSIA) SDN. BHD.	Sep. 1987	RM1 million	100%*		
KL Head Office				Letter Box No.86 18th Floor, UBN Tower No.10, Jalan P. Ramlee 50250 Kuala Lumpur, Malaysia Phone (+60)3-2711-2708 FAX (+60)3-2711-2707	Import/export and trade of iron and steel, nonferrous metals, machines, electronic materials and devices, and welding products
Penang Branch				Lot 7, SMI Park Zone 2, Jalan Hi-Tech 4 Sambungan, Kulim Hi-Tech Park, 09000 Kulim, Kedah Darul Aman, Malaysia Phone (+60)4-403-3024 FAX (+60)4-403-3024	
SHINKO SHOJI SINGAPORE PTE. LTD.	Sep. 1989	S\$2.4 million	100%	168 Robinson Road, #13-05 Capital Tower, Singapore 068912 Phone (+65)6220-3329 FAX (+65)6224-4700	Import/export and trade of raw materials, nonferrous metals, machines and welding product
SHINSHO (PHILIPPINES) CORP.	Aug. 2005	PHP15 million	100%	Unit 2107 Philippine AXA Life Centre, Sen. Gil Puyat Avenue Makati City 1200, Philippines Phone (+63)2-8848-5171	Import/export and trade of nonferrous metals and welding products
KOBELCO TRADING AUSTRALIA PTY. LTD.	Nov. 1996	A\$1.7 million	100%	Suite 1203 Level 12, 124 Walker Street, North Sydney NSW 2060, Australia Phone (+61)2-9959-5660 FAX (+61)2-9959-5740	Investment in coal companies Import/export and trade of raw materials, steel products, nonferrous metals, machines and others
SHINSHO MORANBAH COAL PTY. LTD.	Oct. 2010	A\$0.00001 million	100%	Suite 1203 Level 12, 124 Walker Street, North Sydney NSW 2060, Australia Phone (+61)2-9959-5660 FAX (+61)2-9959-5740	Investment in high quality coking coal products and sales business

* Including indirect investments

Overseas Subsidiaries

Name (Office Name)	Established	Capital	Ownership Ratio	Address/Phone/Facsimile	Outline of Business
SHANGHAI SHINSHO TRADING CO., LTD.	Apr. 1998	US\$0.2 million	100%	Room 368, No. 211-302, Fute North Road, Pudong New Area, Shanghai 200131, China Phone (+86)21-5396-6464 FAX (+86)21-5396-5975	International trade and consulting of trade, proxy services for B-to-B in bonded district, commercial simple processing
SUZHOU SHINKO-SHOJI MATERIAL CO., LTD.	Jul. 2006	US\$8.82 million	100%	No.46 Pingsheng Rd. Forth District Suzhou Industrial Park, Jiangsu Province, China Phone (+86)512-6287-1233 FAX (+86)512-6287-1231	Slit shirring processing and sales of aluminum rolling materials
Suzhou Head Office				Room 1715, 17th Floor, Fortune Plaza A, No. 61, Beizhan Road, Shenhe District, Shenyang, China Phone (+86)24-3105-3828 FAX (+86)24-3105-3831	
Shenyang Office				E3-605 Room, Saida industry Park, Saida2 Road, Xiqing Economic Development Area, Tianjin, 300385, China Phone (+86)022-8719-9366 FAX (+86)022-8719-9877	
Tianjin Office					
KOBELCO TRADING (SHANGHAI) CO., LTD.	Sep. 2006	US\$13 million	100%	Suite 802, Pingan Riverfront Financial Center, No. 757, Mengzi Road, Huangpu District, Shanghai 200023, China Phone (+86)21-5396-6464 FAX (+86)21-5396-5975	Import/export and trade of products and semi-manufactures of iron and steel, raw materials, nonferrous metals, and electronics, machines, apparatus, facilities and related parts, materials of welding. Commission substitution, import/export duties mentioned above, maintenances of machines, apparatus and facilities, and other related services
Shanghai Head Office				Room 606, Jing Guang Center Business Building, Chaoyang District, Beijing, 100020, China Phone (+86)10-8591-1531 FAX (+86)10-8591-1525	
Beijing Branch				Room 1810, Bldg B, China Shine Plaza, No.9 Linhexi Road, Tianhe District, Guangzhou, 510610, China Phone (+86)20-8329-2596 FAX (+86)20-8329-2597	
Guangzhou Branch				Room 2202 K. hua Building, 2 Kehua (M) Road, Wuhou District, Chengdu 610042, China Phone (+86)28-8701-8600 FAX (+86)28-8701-6210	
Chengdu Branch				2nd Floor, Room 6205 Chuangfu Building, 235 Xibei Road, Shahekou District, Dalian 116033, China Phone (+86)411-6587-4220 FAX (+86)411-6587-4221	
Dalian Office				Room 07-115, WeWork 7F, Oceanwide Fortune Center, No.189 Yun Xia Road, Jiangnan District, Wuhan 430021, China Phone (+86)21-5396-6419 FAX (+86)21-5396-5975	
Wuhan Office				E3-605 Room, Saida industry Park, Saida2 Road, Xiqing Economic Development Area, Tianjin, 300385, China Phone (+86)022-8719-9366 FAX (+86)022-8719-9877	
Tianjin Office					
KOBELCO PRECISION PARTS (SUZHOU) CO., LTD.	Dec. 2010	¥450 million	80%	No.12 Factory, No. 666 Jianlin Road, Suzhou Hi-Tech District, Jiangsu 215151, China Phone (+86)512-8187-8277 FAX (+86)512-8187-8272	Manufacturing aluminum component for liquid crystal and solar panel production device, bonding of target materials, and cutting processing of the aluminum plate and sale of products
KOBELCO PRECISION PARTS (YANGZHOU) CO., LTD.	Sep. 2021	¥400 million	100%	Export Processing Zone, Yangtze River South Rd. No. 9, Yangzhou, China Phone (+86)514-8788-7757 FAX (+86)514-8788-7357	Manufacture, research and development, sales, substitute sale, export trade and offer of the allied after-sale services of semiconductor manufacturing apparatus, flat panel display manufacturing apparatus and related components
SHINSHO OSAKA SEIKO (NANTONG) CORPORATION	Jan. 2013	US\$5 million	55%	J8 Qing Feng Establishment Park, No.1 Qing Feng Road Sutong Science and Technology Industrial Park, Nantong, Jiangsu Province, China Phone (+86)513-8919-1055 FAX (+86)513-8919-1056	Manufacture and sale of cold forged parts, semi-manufacture of gears and semi-manufacture of nuts
SHINSHO METALS (SHANGHAI) CO., LTD.	Nov. 2003	CNY1.771 million	100%*	Suite 804, Pingan Riverfront Financial Center, No. 757, Mengzi Road, Huangpu District, Shanghai 200023, China Phone (+86)21-5187-0002 FAX (+86)21-5081-2428	Sale of raw materials and products of nonferrous metals
TAIWAN SHINSHO CORPORATION	Nov. 1992	NT\$5 million	100%	7F-2, No.146, Sung Chiang Road., Taipei, 10458 Taiwan Phone (+886)2-2560-1085 FAX (+886)2-2560-1086	Import/export and trade of iron and steel, nonferrous metals, machines, information devices and electronic materials and welding-related equipment

* Including indirect investments

Overseas Subsidiaries

Name (Office Name)	Established	Capital	Ownership Ratio	Address/Phone/Facsimile	Outline of Business
SHINSHO KOREA CO., LTD.	Jan. 2005	KRW400 million	100%	5F, Seoul Square, 416, Hangang-daero, Jung-gu, Seoul Korea 04637 Phone (+82)2-753-7915 FAX (+82)2-6456-8394	Import/export and trade of iron and steel, raw materials, nonferrous metals, electronic materials, machines, equipment, and welding materials
KTN CO., LTD.	Mar. 2003	KRW900 million	100%	182, Seotan2-ro, Seotan-myeon, Pyeongtaek-si, Gyeonggi-do, Korea 17704 Phone (+82)31-321-4179 FAX (+82)31-321-4189	Cutting processing of the aluminum plate and whole sales
KOBELCO TRADING INDIA PRIVATE LIMITED	Mar. 2011	INR45 million	100%*	UGF-C, Unit 20 Block C Building, No. 10 DLF Cyber City, DLF Phase 3, Gurugram, Haryana 122002, India Phone (+91)12447-86550	Import/export and trade of iron and steel, raw materials, nonferrous metals, machines, electronic materials and devices, and welding materials
TRACK DESIGN INDIA PRIVATE LIMITED	Mar. 2021	INR 120,000 million	33%	New No.105, 1st Main Road, Gandhi Nagar, Adyar, Chennai, Tamil Nadu, 600020 India	Manufacture and sales of construction machinery parts
PT. KOBELCO TRADING INDONESIA	May 2011	US\$1.75 million	100%*	Wisma Keiai, 7th Floor, Suite 0703 Jl. Jend Sudirman Kav.3 Jakarta 10220, Indonesia Phone (+62)21-572-4325 FAX (+62)21-572-4327	Import/export and trade of iron and steel, raw materials, nonferrous metals, machines, electronic materials and devices, and welding materials
PT. SHINSHO METALS INDONESIA	Oct. 2009	INR 1,016 million	100%*	Jl.Celebration Boulevard Blok AA 5/26 Grand Wisata, Lembang Jaya, Tambun Selatan, Bekasi 17510, Jawa Barat, Indonesia Phone (+62)21-8261-5526 FAX (+62)21-8261-5528	Sale of raw materials and products of nonferrous metals
KOBELCO TRADING VIETNAM CO., LTD.	Jun. 2011	US\$1.5 million	100%		Import/export and trade of iron and steel, raw materials, nonferrous metals, machines, electronic materials and devices, and welding materials
Ho Chi Minh Head Office				Unit 1808, 18th Floor, SUN WAH TOWER 115 Nguyen Hue Boulevard, District1, Ho Chi Minh City, Vietnam Phone (+84)28-3911-0900 FAX (+84)28-3911-0902	Consulting services mentioned above
Hanoi Office				R.605, 6th Floor, Central Building, 31 Hai Ba Trung Street, Hoan Kiem District, Hanoi, Vietnam Phone (+84)24-3266-9925 FAX (+84)24-3266-9927	

* Including indirect investments

Domestic Subsidiaries

Name (Office Name)	Established	Capital	Ownership Ratio	Address/Phone/Facsimile	Outline of Business
SHINSHO STEEL PRODUCTS CORPORATION	January 1986	¥310 million	100%		
Osaka Head Office				Yodoyabashi Square, 6-18, Kitahama 2-Chome, Chuo-ku, Osaka 541-0041, Japan Phone (+81)6-6206-7200 FAX (+81)6-6206-7207	Sale of secondary and tertiary steel products, and civil-engineering and building materials
Tokyo Head Office				Museum Tower Kyobashi, 7-2, Kyobashi 1-Chome, Chuo-ku, Tokyo 104-0031, Japan Phone (+81)3-5579-5380 FAX (+81)3-5524-5740	
Nagoya Office				Dai Nagoya Bldg., 28-12, Meieki 3-chome, Nakamura-ku, Nagoya, Aichi 450-6421, Japan Phone (+81)52-563-5522 FAX (+81)52-563-5523	
Tohoku Office				Sendai NS Bldg., 2-25, Ichiban-cho 1-chome, Aoba-ku, Sendai, Miyagi 980-0811, Japan Phone (+81)22-221-6563 FAX (+81)22-265-8002	
Chugoku Office				GRANODE Hiroshima, 5-7, Futabanosato 3-chome, Higashi-ku, Hiroshima 732-0057, Japan Phone (+81)82-258-5319 FAX (+81)82-258-5360	
Kyushu Office				Shinkansen-Hakata Bldg., 1-1, Hakataeki-chuogai, Hakata-ku, Fukuoka 812-0012, Japan Phone (+81)92-431-4901 FAX (+81)92-431-4902	
MORIMOTO INDUSTRIES CO., LTD.	December 1949	¥30 million	100%		
Head Office				11-21, Shinmachi 1-chome, Nishi-ku, Osaka 550-0013, Japan Phone (+81)6-6532-5931 FAX (+81)6-6532-5835	Sales of steel products and processing of steel plate products
Imasato Works				9-2, Higashi Imasato 2-chome, Higashinari-ku, Osaka 537-0011, Japan Phone (+81)6-6976-2121 FAX (+81)6-6976-2125	
Taisho Warehouse				16-1, Kitaokajima 1-chome, Taisho-ku, Osaka 551-0033, Japan Phone (+81)6-6555-6401 FAX (+81)6-6552-3390	
SHINSHO NON-FERROUS METALS CORP.	July 1982	¥90 million	100%		
Head Office and Osaka Office				Yodoyabashi Square, 6-18, Kitahama 2-chome, Chuo-ku, Osaka 541-0041, Japan Phone (+81)6-6206-7220 FAX (+81)6-6206-7227	Sale of nonferrous metal rolling products and the processed goods, processing nonferrous metal rolling products
Tokyo Office				Museum Tower Kyobashi, 7-2, Kyobashi 1-Chome, Chuo-ku, Tokyo 104-0031, Japan Phone (+81)3-5579-5555 FAX (+81)3-5524-5765	
Nagoya Office				Dai Nagoya Bldg., 28-12, Meieki 3-chome, Nakamura-ku, Nagoya, Aichi 450-6421, Japan Phone (+81)52-563-6051 FAX (+81)52-563-6052	
Chugoku Office				GRANODE Hiroshima, 5-7, Futabanosato 3-chome, Higashi-ku, Hiroshima 732-0057, Japan Phone (+81)82-258-5315 FAX (+81)82-567-7123	
Kyushu Office				Shinkansen-Hakata Bldg., 1-1, Hakataeki-chuogai, Hakata-ku, Fukuoka 812-0012, Japan Phone (+81)92-431-4931 FAX (+81)92-452-1646	
Gunma Office				19-12, Sengoku 4-chome, Oizumimachi, Ouragun, Gunma 370-0533, Japan Phone (+81)276-62-4950 FAX (+81)276-63-0123	
Osaka Coil Center				9-135, Nakashima 2-chome, Nishiyodogawa-ku, Osaka 555-0041, Japan Phone (+81)6-6474-1251 FAX (+81)6-6474-1254	
SHINSHO METALS CORPORATION	July 2014	¥30 million	100%		
Tokyo Head Office				1-14, Shimomeguro 2-chome, Meguro-ku, Tokyo, 153-0064, Japan Phone (+81)3-3492-2221 FAX (+81)3-3492-2245	Sale of raw materials and products of nonferrous metals
Tohoku Office				5-3, Aza-Ichirihara, Naka-Izumi, Ohkuma, Watari-cho, Watarigun, Miyagi 989-2301, Japan Phone (+81)223-34-7881 FAX (+81)223-34-7884	
Gunma Office				19-12, Sengoku 4-chome, Oizumimachi, Ouragun, Gunma 370-0533, Japan Phone (+81)276-62-4950 FAX (+81)276-63-0123	
Nagano Office				482-2, Nikoda, Ueda, Nagano 386-1544, Japan Phone (+81)050-3777-7850 FAX (+81)268-31-3883	

Domestic Subsidiaries

Name (Office Name)	Established	Capital	Ownership Ratio	Address/Phone/Facsimile	Outline of Business
MATSUBO CORPORATION	April 1949	¥466 million	100%		
Tokyo Head Office				33 Mori Bldg., 8-21, Toranomon 3-chome, Minato-ku, Tokyo 105-0001, Japan Phone (+81)3-5472-1711 FAX (+81)3-5472-1710	Import/export and trade of industrial machineries and equipment, information devices, manufacturing facilities, precision instrument and facilities, powder handling equipment and facilities Engineering businesses that are related to above and entrusted and installation services
Osaka Branch				Hankyu Terminal Bldg., 1-4, Shibata 1-chome, Kita-ku, Osaka 530-0012, Japan Phone (+81)6-6372-4444 FAX (+81)6-6375-0434	
Nagoya Branch				Sakae Sun City Bldg., 1-8, Sakae 4-chome, Naka-ku, Nagoya 460-0008, Japan Phone (+81)52-238-1331 FAX (+81)52-238-1332	
Kyushu Office				Shinkansen-Hakata Bldg., 1-1, Hakataeki-chuogai, Hakata-ku, Fukuoka 812-0012, Japan Phone (+81)92-710-0900 FAX (+81)92-431-9957	
European Office				Berliner Allee 55, 40212 Düsseldorf, F.R.Germany Phone (+49)211-358001 FAX (+49)211-356236	
SC WELDING CORPORATION	December 1961	¥44 million	100%		
Osaka Headquarters				6-17, Nishinakajima 4-chome, Yodogawa-ku, Osaka 532-0011, Japan Phone (+81)6-6302-7701 FAX (+81)6-6302-7720	Sales of welding materials, welding machines, welding robots, industrial machines, machine tools, and industrial consumables
Tokyo Office				14-8, Taito 4-chome, Taito-ku, Tokyo 110-0016 Phone (+81)3-6848-3310 FAX (+81)3-6848-3334	
Kansai Office				1203, Arise, Ikawadani-cho, Nishi-ku, Kobe, Hyogo 651-2113, Japan Phone (+81)78-978-0511 FAX (+81)78-978-0521	
Kansai Office (Osaka)				6-17, Nishinakajima 4-chome, Yodogawa-ku, Osaka 532-0011, Japan Phone (+81)6-6302-1115 FAX (+81)6-6302-7720	
Nagoya Office				1802, Kamiyashiro 1-chome, Meito-ku, Nagoya, Aichi 465-0025, Japan Phone (+81)52-726-9030 FAX (+81)52-726-9033	
Hokuriku Office				1375-5, Kizu, Takaoka, Toyama 933-0857, Japan Phone (+81)766-27-6107 FAX (+81)766-21-2386	
Hiroshima Office				5-7, Futabanosato 3-chome, Higashi-ku, Hiroshima 732-0057, Japan Phone (+81)82-258-5314 FAX (+81)82-264-2070	
Shikoku Office				3528-1, Utazucho, Ayauta-gun, Kagawa 769-0227, Japan Phone (+81)877-56-7760 FAX (+81)877-56-7720	
Sasebo Office				86, Yamato-cho, Sasebo, Nagasaki 857-1165, Japan Phone (+81)956-31-7458 FAX (+81)956-34-0951	
SHINSHO BUSINESS SUPPORT CO., LTD.	September 1998	¥10 million	100%	Yodoyabashi Square, 6-18, Kitahama 2-chome, Chuo-ku, Osaka 541-0041, Japan Phone (+81)6-6206-7240 FAX (+81)6-6206-7243	Entrusted business, temporary personnel business and WEB site business

Consolidated Statements of Income

Millions of Yen					
For the years ended March 31,	2018	2019	2020	2021	2022
Net sales	929,467	952,507	936,031	784,160	494,351
Cost of sales	898,534	920,890	906,098	757,580	460,817
Gross profit	30,933	31,616	29,933	26,579	33,533
Selling, general and administrative expenses	22,813	23,693	25,103	22,124	23,478
Operating income	8,119	7,922	4,829	4,454	10,054
Non-operating income					
Interest income	94	119	137	100	127
Dividends income	751	841	885	671	727
Purchase discount	57	62	57	50	69
Gains on foreign currency translations	—	—	—	228	233
Equity in income of affiliates	893	747	577	345	548
Gain on revaluation of derivatives	150	—	—	—	—
Others	386	380	382	510	521
Total non-operating income	2,334	2,150	2,041	1,907	2,227
Non-operating expenses					
Interest expenses	778	1,151	1,212	737	788
Loss on sale of notes and account receivables	427	369	387	328	642
Sales discount	205	220	216	168	—
Foreign exchange losses	331	113	417	—	—
Loss on revaluation of derivatives	—	125	234	275	275
Provision for allowance for doubtful receivables	—	—	2	669	747
Bad-debt loss	—	—	277	—	—
Others	86	76	178	115	101
Total non-operating expenses	1,829	2,057	2,927	2,295	2,554
Ordinary income	8,624	8,016	3,943	4,067	9,726
Extraordinary income					
Gain on sale of investment securities	—	210	—	729	77
Gain on sale of investment in capital	—	—	39	—	—
Gain on negative goodwill	90	152	—	—	183
Gains on debt forgiveness	—	—	—	—	729
Total extraordinary income	90	362	39	729	990
Extraordinary losses					
Loss on impairment of fixed assets	—	31	—	1,024	85
Loss on sales of investment securities	—	—	—	—	80
Loss on revaluation of investment securities	13	1,498	894	600	78
Provision for loss on guarantees	7	—	—	93	—
Loss on revaluation of membership right	3	3	24	1	—
Loss on revaluation of investment in capital	153	—	—	—	—
Total extraordinary losses	178	1,533	918	1,719	244
Income before income taxes	8,536	6,845	3,064	3,076	10,473
Income taxes	2,646	2,033	1,974	1,681	3,174
Deferred	394	(262)	(645)	(214)	(329)
Total income taxes	3,040	1,771	1,328	1,466	2,844
Net income	5,496	5,074	1,735	1,609	7,628
Net income attributable to non-controlling interests	46	55	106	(588)	492
Net income attributable to shareholders of the parent	5,449	5,019	1,629	2,198	7,136

Consolidated Statements of Comprehensive Income

Millions of Yen					
For the years ended March 31,	2018	2019	2020	2021	2022
Net income	5,496	5,074	1,735	1,609	7,628
Other comprehensive income					
Net unrealized gain (loss) on available-for-sale securities	578	(848)	(811)	2,462	(549)
Net unrealized gain (loss) on derivative instruments	117	(151)	94	(377)	29
Foreign currency translation adjustments	108	(800)	(185)	(577)	1,606
Share of other comprehensive income of affiliates	281	(251)	6	(54)	40
Other comprehensive income	1,087	(2,050)	(896)	1,453	1,127
Total comprehensive income	6,583	3,023	839	3,062	8,755
[Breakdown]					
Comprehensive income attributable to shareholders of the parent	6,560	3,070	1,276	3,764	8,256
Comprehensive income attributable to non-controlling interests	23	(46)	59	(701)	499

Consolidated Balance Sheets

Millions of Yen

As of March 31,	2018	2019	2020	2021	2022
Assets					
Current assets					
Cash and cash equivalents	19,023	5,553	16,603	22,433	15,398
Notes and accounts receivables	165,824	182,963	155,324	151,579	195,835
Electronically recorded monetary claims	8,102	7,259	7,394	9,798	18,281
Inventories	32,323	46,176	15,154	38,400	54,365
Work in progress	510	703	762	514	59
Raw materials and provision	1,032	1,640	1,145	1,540	1,316
Advance payments	8,816	16,050	10,453	11,159	22,385
Other	3,776	5,156	4,502	5,306	9,913
Allowance for doubtful receivables	(105)	(129)	(184)	(609)	(953)
Total current assets	239,304	265,373	241,157	240,123	316,604
Property and equipment					
Tangible fixed assets					
Building and structures	7,347	7,681	8,232	7,569	8,796
Accumulated depreciation	(4,147)	(4,766)	(4,863)	(4,777)	(5,559)
Building and structures - net	3,200	2,914	3,368	2,791	3,236
Equipment and fixtures	8,194	8,312	8,591	6,975	8,307
Accumulated depreciation	(4,845)	(5,226)	(5,610)	(5,350)	(6,506)
Equipment and fixtures - net	3,349	3,086	2,980	1,624	1,800
Land	1,750	1,690	1,695	1,348	1,231
Construction in progress	150	555	806	646	697
Other	1,409	1,455	1,467	1,833	1,979
Accumulated depreciation	(916)	(944)	(891)	(984)	(1,060)
Other - net	493	511	576	848	918
Total tangible fixed assets	8,943	8,758	9,428	7,259	7,884
Intangible fixed assets					
Goodwill	250	157	71	—	—
Software	295	441	735	1,446	1,376
Facilities usufruct	30	26	21	21	29
Other	83	73	62	99	148
Total intangible fixed assets	659	699	891	1,567	1,554
Investments and other assets					
Investment securities	31,576	28,146	27,848	30,206	31,213
Investment in capital	796	1,564	1,564	1,593	1,739
Long-term loans and receivables	400	454	318	1,434	1,586
Assets related retirement benefit	—	—	—	8	5
Deferred tax assets	589	697	1,492	1,594	1,778
Other	1,832	2,782	3,865	5,014	5,410
Allowance for doubtful receivables	(429)	(884)	(2,088)	(2,569)	(3,747)
Total investments and other assets	34,764	32,760	33,001	37,282	37,986
Total fixed assets	44,367	42,217	43,320	46,109	47,425
Total assets	283,672	307,590	284,477	286,233	364,029

Millions of Yen

As of March 31,	2018	2019	2020	2021	2022
Liabilities					
Current liabilities					
Notes and accounts payables	129,311	139,067	120,368	120,540	161,237
Electronically recorded obligations	14,415	16,304	12,636	11,880	14,381
Short-term loans and current portion of long term debt	39,921	38,868	41,231	37,347	49,962
Taxes payable	1,393	743	823	1,085	2,023
Contract liabilities	—	—	—	—	9,386
Accrued bonuses to employees	1,048	1,009	1,050	991	1,089
Deposit payable	6,256	9,328	7,925	8,770	18,244
Other	12,974	18,852	16,881	21,669	22,996
Total current assets	205,321	224,174	200,917	202,286	279,321
Long-term liabilities					
Long-term debt, less current portion	19,390	23,685	24,549	21,625	16,499
Guaranteed deposits received	1,646	1,645	1,667	1,730	1,704
Deferred tax liabilities	1,575	1,011	942	1,704	1,257
Directors' retirement benefit	130	89	103	81	13
Liabilities related retirement benefit	887	895	848	824	658
Provision for loss on guarantees	77	—	—	91	110
Other	917	1,168	878	703	712
Total long-term liabilities	24,624	28,494	28,988	26,761	20,955
Total liabilities	229,946	252,669	229,906	229,048	300,276
Equity					
Owners' equity					
Common Stock	5,650	5,650	5,650	5,650	5,650
Capital surplus	2,645	2,645	2,608	2,608	2,608
Retained earnings	38,370	42,133	42,789	44,544	50,618
Treasury stock	(17)	(17)	(17)	(17)	(17)
Total owners' equity	46,648	50,412	51,030	52,785	58,859
Accumulated other comprehensive income (loss)					
Net unrealized gain (loss) on available-for-sale securities	3,338	2,480	1,680	4,120	3,587
Net unrealized gain (loss) on derivative instruments	117	(33)	61	(316)	(287)
Foreign currency translation adjustments	734	(205)	(349)	(844)	779
Total accumulated other comprehensive income (loss)	4,190	2,241	1,392	2,959	4,079
Non-controlling interests	2,886	2,266	2,147	1,440	814
Total equity	53,725	54,921	54,571	57,185	63,753
Total liabilities and equity	283,672	307,590	284,477	286,233	364,029

Consolidated Statements of Cash Flows

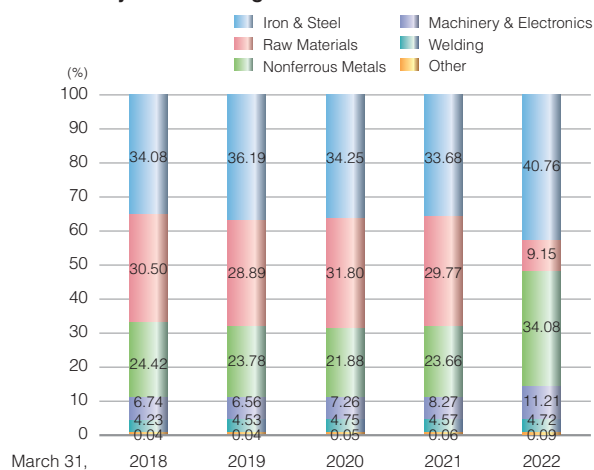
Millions of Yen					
For the years ended March 31,	2018	2019	2020	2021	2022
Cash flows from operating activities	199	(13,268)	12,747	14,894	(9,279)
Cash flows from investing activities	(680)	(1,990)	(3,608)	(2,048)	(806)
Cash flows from financing activities	2,840	2,104	1,977	(6,825)	4,068
Effect of exchange on cash and cash equivalents	171	(315)	(66)	(190)	501
Net increase (decrease) in cash and cash equivalents	2,531	(13,470)	11,050	5,829	(5,514)
Cash and cash equivalents at beginning of year	16,490	19,022	5,552	16,602	22,432
Cash and cash equivalents at end of year	19,022	5,552	16,602	22,432	15,397

Segment Information

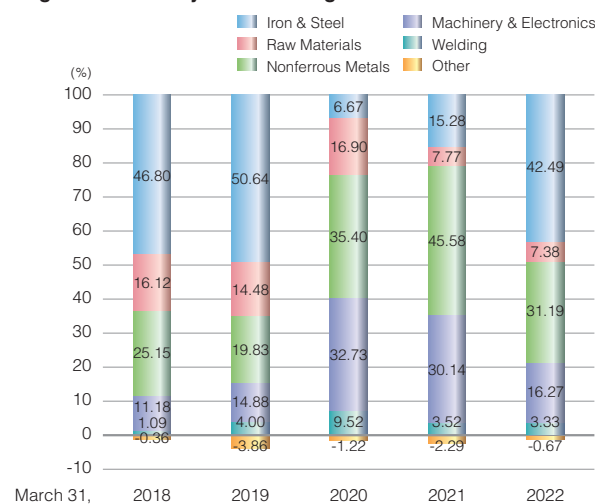
Millions of Yen					
For the years ended March 31,	2018	2019	2020	2021	2022
Net Sales					
Iron & Steel	338,632	369,002	320,672	264,226	201,619
Ferrous Raw Materials	303,069	294,619	297,787	233,521	45,265
Nonferrous Metals	242,656	242,519	204,853	185,556	168,546
Machinery & Electronics	66,933	66,923	67,980	64,836	55,430
Welding	42,080	46,241	44,509	35,843	23,327
Other	356	397	498	443	439
Adjustment	(64,260)	(67,196)	(271)	(268)	(275)
Consolidated balance sheets amount	929,467	952,507	936,031	784,160	494,351

Segment Income					
Iron & Steel	4,048	4,325	263	621	4,132
Ferrous Raw Materials	1,394	1,237	666	316	718
Nonferrous Metals	2,175	1,694	1,395	1,853	3,033
Machinery & Electronics	967	1,271	1,290	1,225	1,582
Welding	94	342	375	143	324
Other	(31)	(330)	(48)	(93)	(65)
Adjustment	(25)	(524)	—	—	—
Consolidated balance sheets amount	8,624	8,016	3,943	4,067	9,726

Net Sales by Business Segment

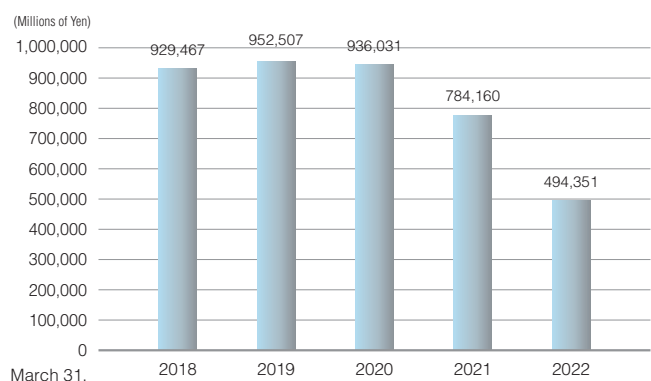


Segment Income by Business Segment

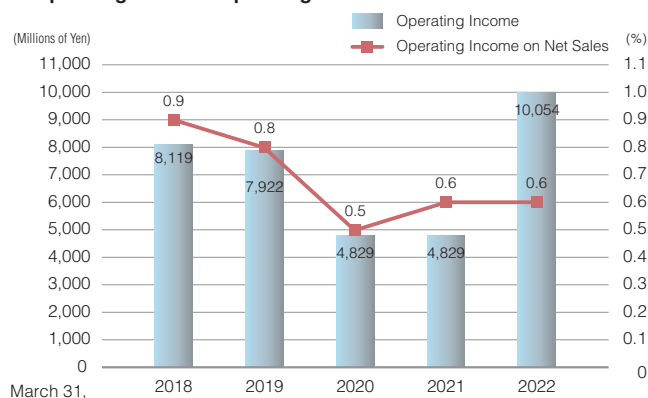


Management Indicators [Profitability]

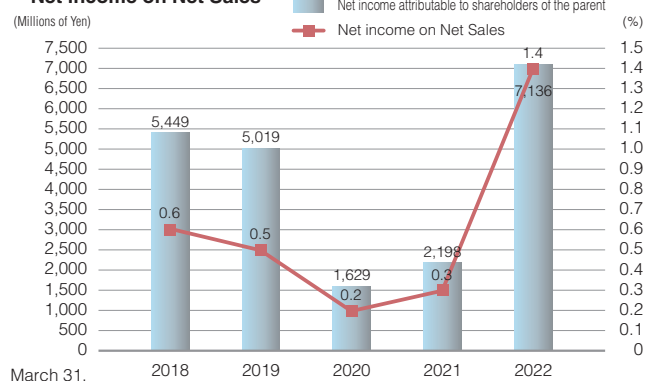
Net Sales



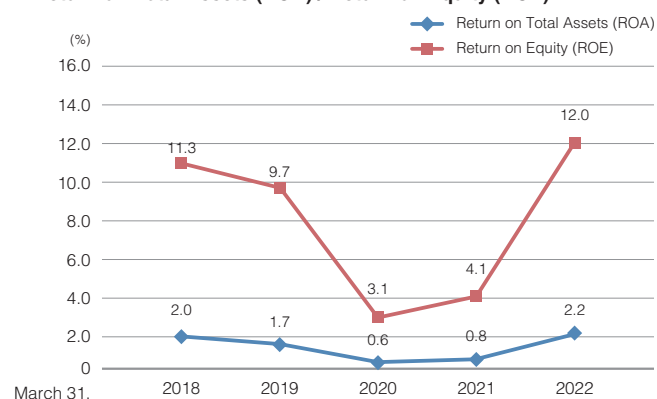
Operating Income / Operating Income on Net Sales



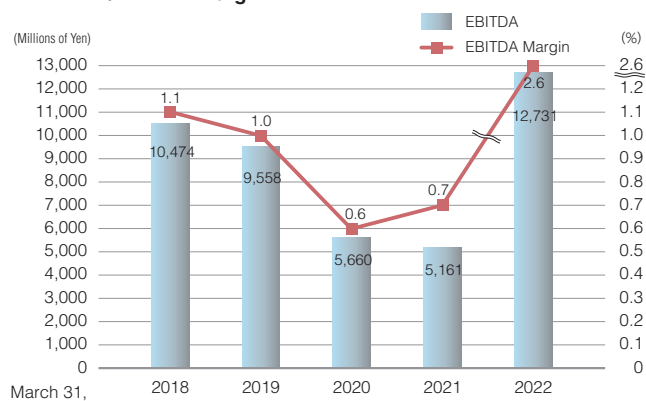
Net income attributable to shareholders of the parent / Net income on Net Sales



Return on Total Assets (ROA) / Return on Equity (ROE)

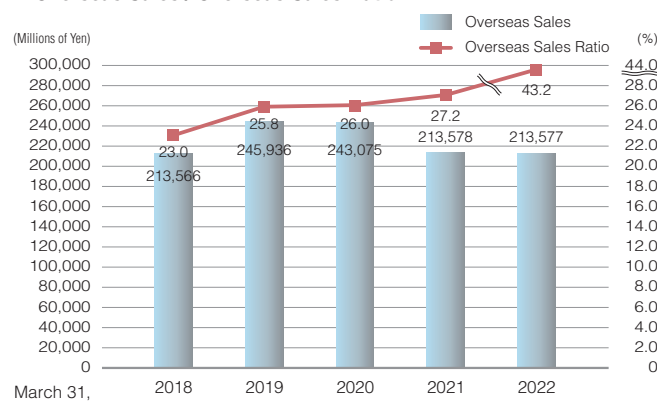


EBITDA / EBITDA Margin



(Note) EBITDA= Income before income taxes+Interest expenses+Depreciation

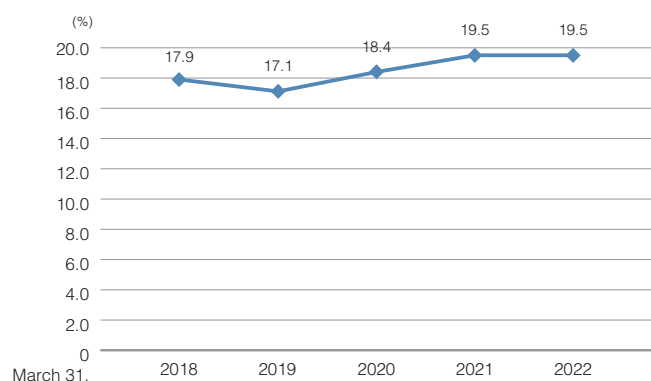
Overseas Sales / Overseas Sales Ratio



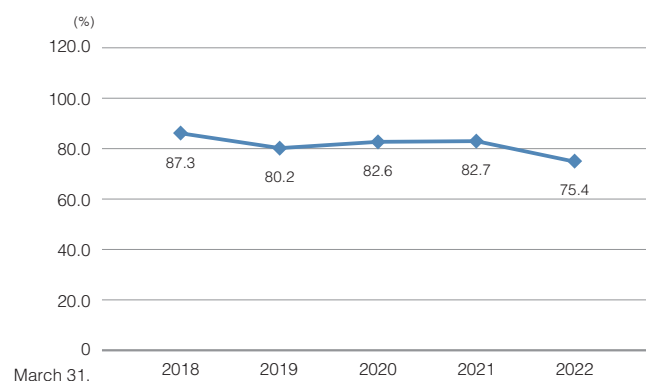
Fiscal years ended March 31,	2018	2019	2020	2021	2022
Net Sales (Millions of Yen)	929,467	952,507	936,031	784,160	494,351
Operating Income (Millions of Yen)	8,119	7,922	4,829	4,829	10,054
Operating Income on Net Sales (%)	0.9	0.8	0.5	0.6	0.6
Net income attributable to shareholders of the parent (Millions of Yen)	5,449	5,019	1,629	2,198	7,136
Net Income on Net Sales (%)	0.6	0.5	0.2	0.3	1.4
Return on Total Assets (ROA) (%)	2.0	1.7	0.6	0.8	2.2
Return on Equity (ROE) (%)	11.3	9.7	3.1	4.1	12.0
EBITDA (Millions of Yen)	10,474	9,558	5,660	5,161	12,731
EBITDA Margin (%)	1.1	1.0	0.6	0.7	2.6
Overseas Sales (Millions of Yen)	213,566	245,936	243,075	213,578	213,577
Overseas Sales Ratio (%)	23.0	25.8	26.0	27.2	43.2

Management Indicators [Stability]

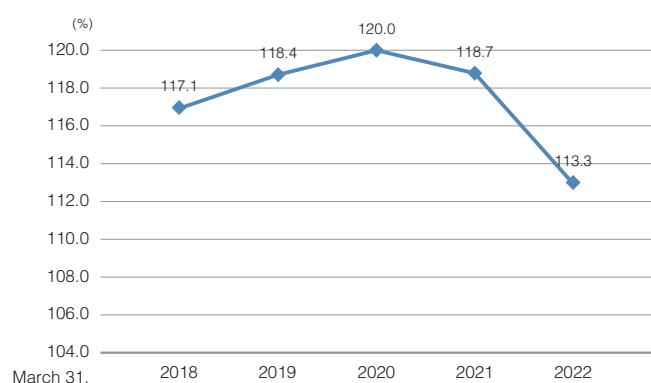
■ Capital Ratio



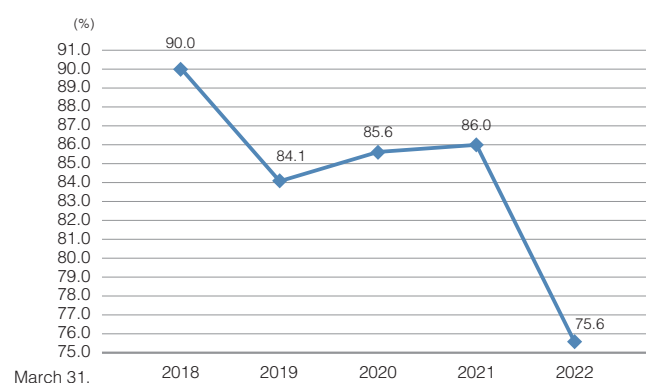
■ Fixed Ratio



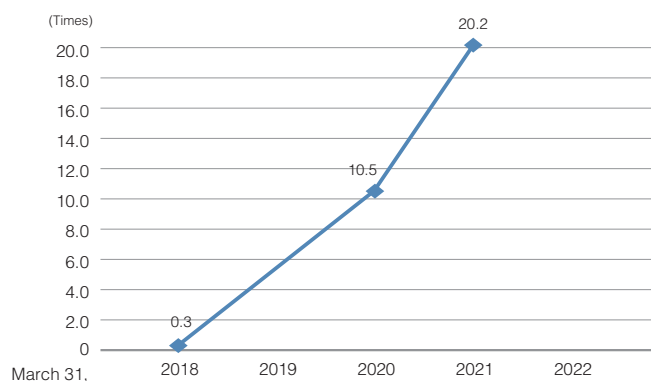
■ Current Ratio



■ Quick Assets Ratio

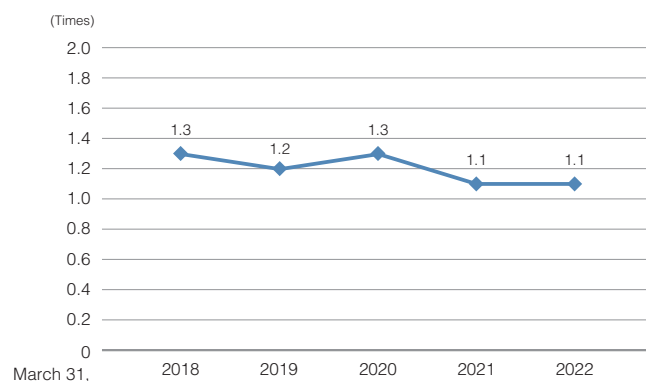


■ Interest Coverage Ratio



* Interest Coverage Ratios for the year ended March 31, 2022 and 2019 are not reported because cash flows from operating activities were minus.

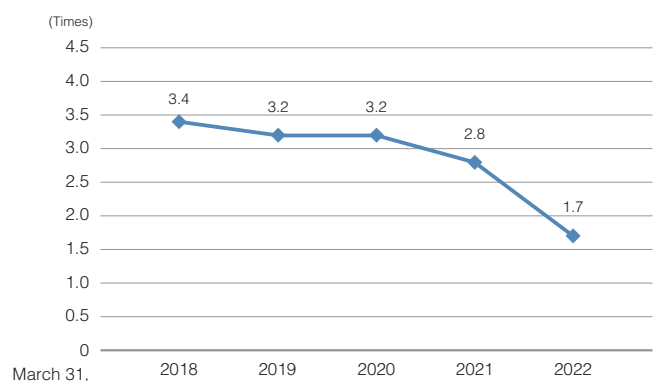
■ Debt Equity Ratio



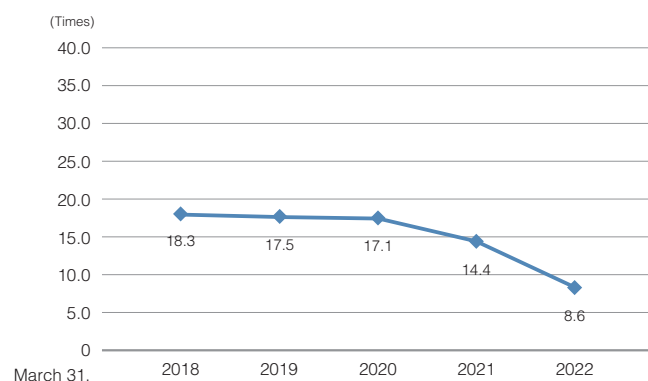
Fiscal years ended March 31,	2018	2019	2020	2021	2022
Capital Ratio (%)	17.9	17.1	18.4	19.5	19.5
Fixed Ratio (%)	87.3	80.2	82.6	82.7	75.4
Current Ratio (%)	117.1	118.4	120.0	118.7	113.3
Quick Assets Ratio (%)	90.0	84.1	85.6	86.0	75.6
Interest Coverage Ratio (Times)	0.3	—	10.5	20.2	—
Debt Equity Ratio (Times)	1.3	1.2	1.3	1.1	1.1

Management Indicators [Productivity & Efficiency]

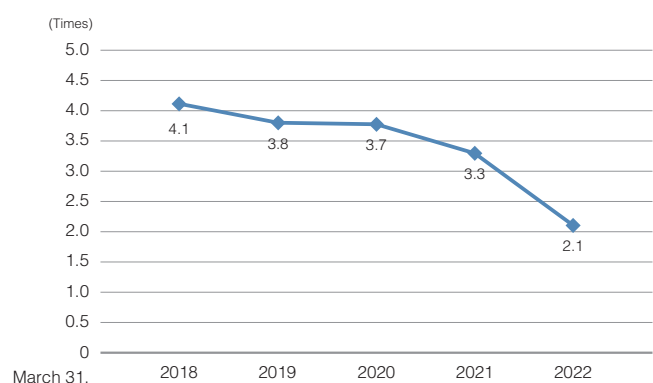
■ Turnover of Total Assets



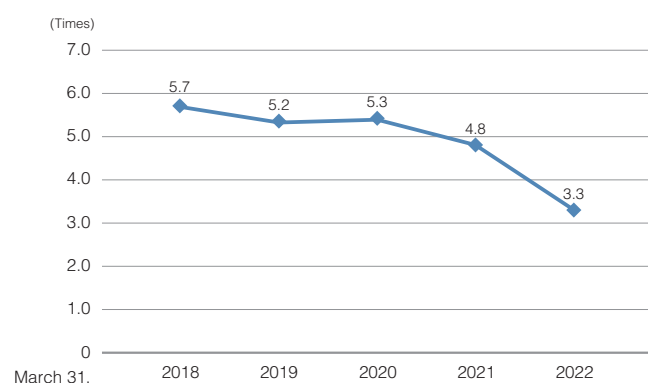
■ Turnover of Net Assets



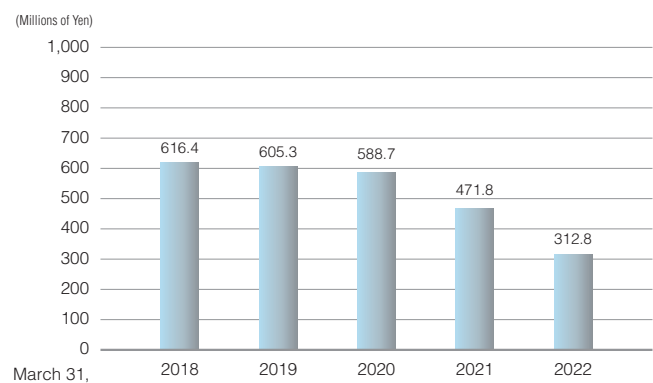
■ Turnover of Current Assets



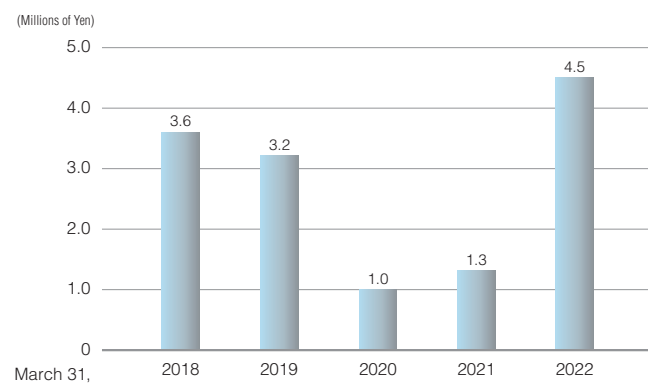
■ Receivable Turnover Ratio



■ Net Sales per Employee



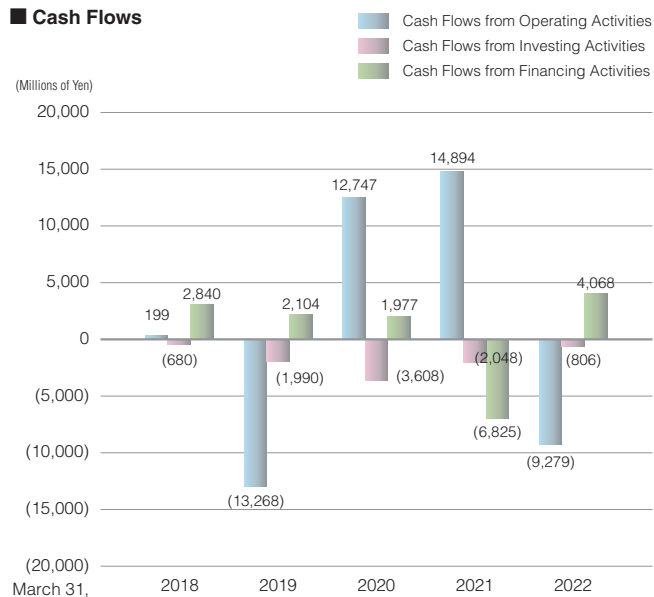
■ Net Income per Employee



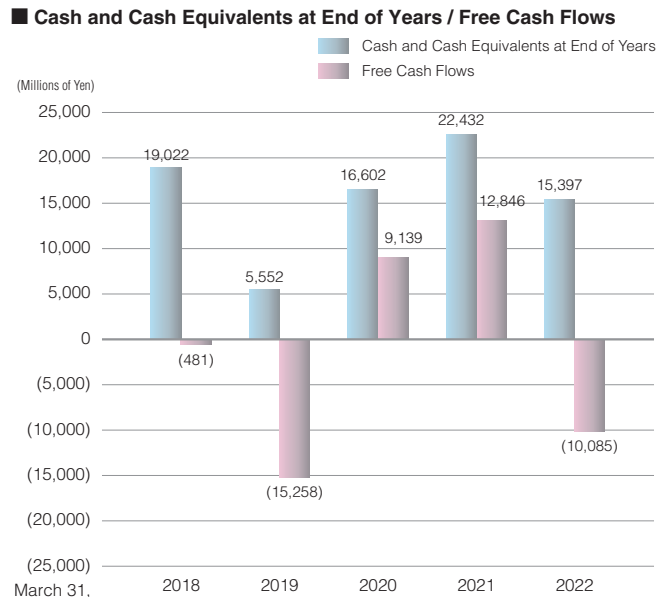
Fiscal years ended March 31,	2018	2019	2020	2021	2022
Turnover of Total Assets (Times)	3.4	3.2	3.2	2.8	1.7
Turnover of Net Assets (Times)	18.3	17.5	17.1	14.4	8.6
Turnover of Current Assets (Times)	4.1	3.8	3.7	3.3	2.1
Receivable Turnover Ratio (Times)	5.7	5.2	5.3	4.8	3.3
Net Sales per Employee (Millions of Yen)	616.4	605.3	588.7	471.8	312.8
Net Income per Employee (Millions of Yen)	3.6	3.2	1.0	1.3	4.5

Management Indicators [Cash Flows]

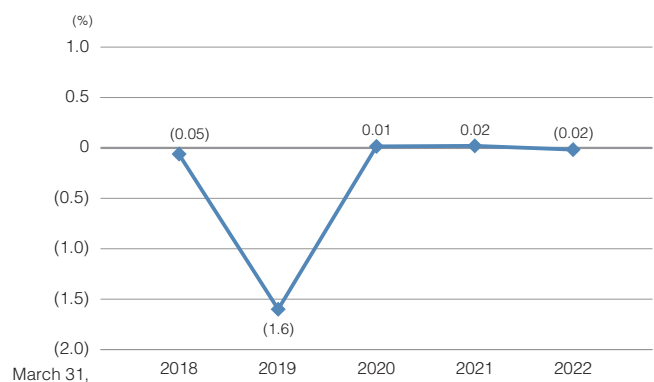
■ Cash Flows



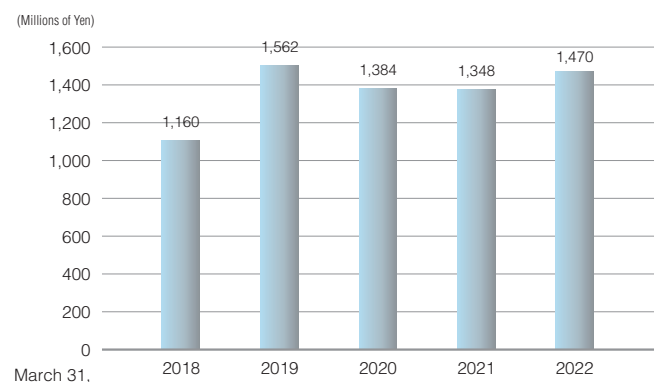
■ Cash and Cash Equivalents at End of Years / Free Cash Flows



■ Cash Flow Margin



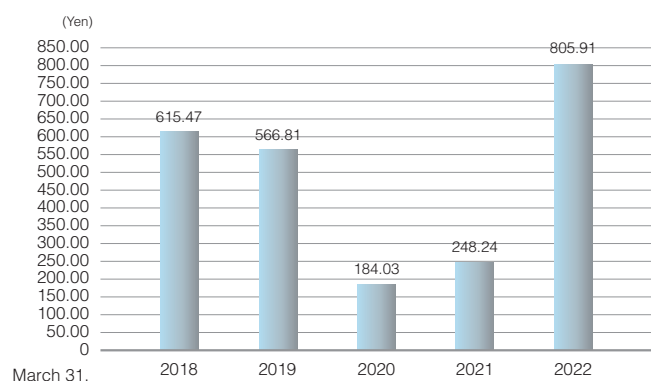
■ Depreciation



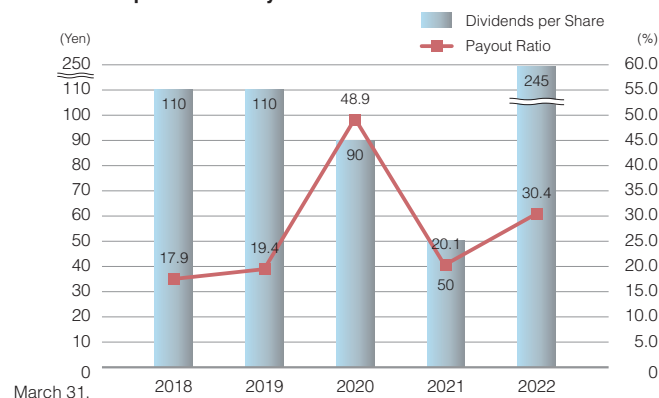
Fiscal years ended March 31,	2018	2019	2020	2021	2022
Cash Flows from Operating Activities (Millions of Yen)	199	(13,268)	12,747	14,894	(9,279)
Cash Flows from Investing Activities (Millions of Yen)	(680)	(1,990)	(3,608)	(2,048)	(806)
Cash Flows from Financing Activities (Millions of Yen)	2,840	2,104	1,977	(6,825)	4,068
Cash and Cash Equivalents at End of Years (Millions of Yen)	19,022	5,552	16,602	22,432	15,397
Free Cash Flows (Millions of Yen)	(481)	(15,258)	9,139	12,846	(10,085)
Cash Flow Margin (%)	(0.05)	(1.6)	0.01	0.02	(0.02)
Depreciation (Millions of Yen)	1,160	1,562	1,384	1,348	1,470

Investment Index

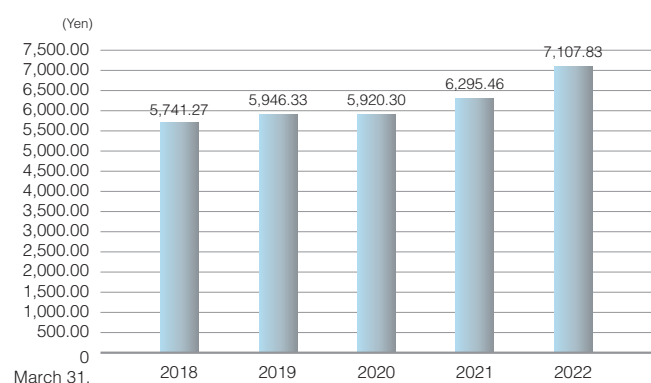
■ Net Income per Share



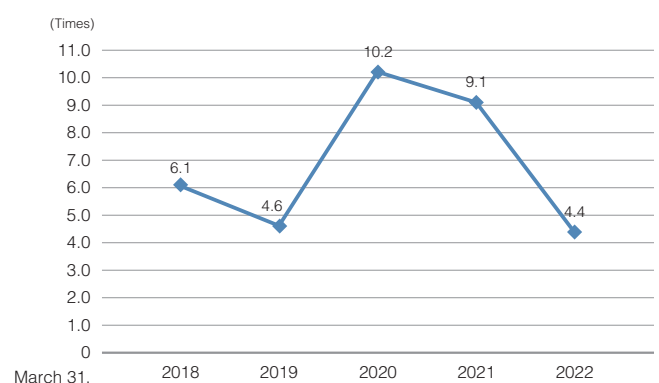
■ Dividends per Share / Payout Ratio



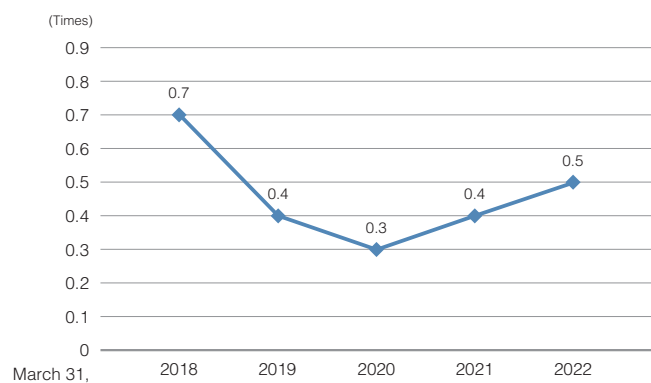
■ Net Assets per Share



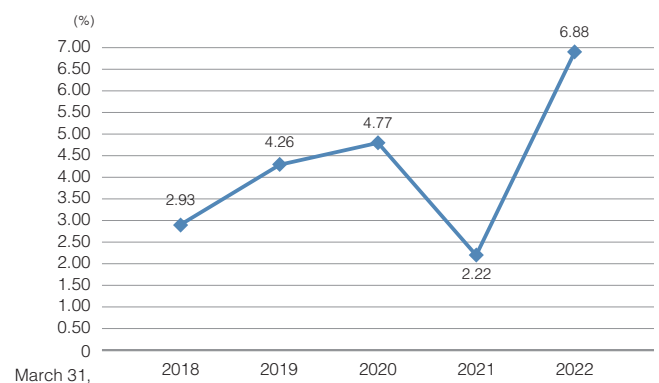
■ Price / Earnings Ratio (PER)



■ Price / Book Value Ratio (PBR)



■ Dividend Yield



Fiscal years ended March 31,	2018	2019	2020	2021	2022
Net Income per Share (Yen)	615.47	566.81	184.03	248.24	805.91
Dividends per Share (Yen)	110	110	90	50	245
Payout Ratio (%)	17.9	19.4	48.9	20.1	30.4
Net Assets per Share (Yen)	5,741.27	5,946.33	5,920.30	6,295.46	7,107.83
Price/Earnings Ratio (PER) (Times)	6.1	4.6	10.2	9.1	4.4
Price/Book Value Ratio (PBR) (Times)	0.7	0.4	0.3	0.4	0.5
Dividend Yield (%)	2.93	4.26	4.77	2.22	6.88

SHINSHO CORPORATION