Note: This document is a translation of a part of the original Japanese version and provided for reference purposes only. In the event of any discrepancy between the Japanese original and this English translation, the Japanese original shall prevail.

## Consolidated Financial Results for the Year Ended FY2022 [Japanese GAAP]

May 11, 2023

| Company name:                   | Shinsho Corporation            |                                             |
|---------------------------------|--------------------------------|---------------------------------------------|
| Stock exchange listing:         | Tokyo                          |                                             |
| Code number:                    | 8075                           |                                             |
| URL:                            | https://www.shinsho.co.jp      |                                             |
| Representative:                 | Takafumi Morichi               | President and Representative Director       |
| Contact:                        | Yukio Oshima                   | General Manager General Affaires Department |
| Phone:                          | +81-3-5579-5201                |                                             |
| Scheduled date of Annual Gen    | eral Meeting of Shareholders   | June 23, 2023                               |
| Scheduled date of commencing    | g dividend payments:           | June 6, 2023                                |
| Scheduled date of filing annua  | l securities report:           | June 23, 2023                               |
| Availability of supplementary   | briefing material on annual fi | inancial results: Yes                       |
| Schedule of annual financial re | esults briefing session:       | Yes                                         |

(Amounts of less than one millions of yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2023 (April 1, 2022 to March 31, 2023)

| (1) Consolidated Operating Re  | (% indicates changes from the previous corresponding period.) |         |                           |                  |                 |        |                           |                                  |                       |           |
|--------------------------------|---------------------------------------------------------------|---------|---------------------------|------------------|-----------------|--------|---------------------------|----------------------------------|-----------------------|-----------|
|                                | Net sales                                                     |         | Operating <sub>J</sub>    | profit           | Ordinary profit |        | rofit                     | Profit attributa<br>owners of pa |                       |           |
| Fiscal year ended              | Millions of yen                                               | %       | Millions of yen           | %                | Millions        | of yen | %                         |                                  | llions of yen         | %         |
| March 31, 2023                 | 584,856                                                       | 18.3    | 13,459                    | 33.9             | 12              | ,668   | 30.2                      |                                  | 9,196                 | 28.9      |
| March 31, 2022                 | 494,351                                                       | -       | 10,054                    | 125.7            | 9               | ,726   | 139.2                     |                                  | 7,136                 | 224.7     |
| (Note) Comprehensive income    | Note) Comprehensive income: Fiscal year ended March           |         |                           |                  | 1               | 2,756  | million                   | [                                | 45.7%]                |           |
| Fiscal year ended Marc         |                                                               |         | larch 31, 2022:           | ¥                |                 | 8,755  | million                   | [                                | 185.8%]               |           |
|                                | E I                                                           |         | ted earnings per<br>share | Rate of r<br>equ |                 |        | nary profi<br>l assets ra |                                  | Operating<br>net sale |           |
| Fiscal year ended              | Y                                                             | l'en    | Yen                       |                  | %               |        |                           | %                                |                       | %         |
| March 31, 2023                 | 1,042.0                                                       | 65      | -                         |                  | 13.6            |        |                           | 3.3                              |                       | 2.3       |
| March 31, 2022                 | 805.9                                                         | 91      | -                         |                  | 12.0            |        |                           | 3.0                              |                       | 2.0       |
| (Reference) Equity in earnings | (losses) of affilia                                           | ted com | panies: Fiscal            | year ende        | d March 3       | 1,202  | 3:                        | ¥                                | 749                   | ) million |
|                                |                                                               |         | Fiscal                    | year ende        | d March 3       | 1, 202 | 2:                        | ¥                                | 548                   | 8 million |

(2) Consolidated Financial Position

|                     |       | Total assets    | Net | assets          | Capital adequacy ratio | Net assets per share |
|---------------------|-------|-----------------|-----|-----------------|------------------------|----------------------|
| As of               |       | Millions of yen |     | Millions of yen | %                      | Yen                  |
| March 31, 2023      |       | 395,092         |     | 73,896          | 18.3                   | 8,235.14             |
| March 31, 2022      |       | 364,029         |     | 63,753          | 17.3                   | 7,107.83             |
| (Reference) Equity: | As of | March 31, 2023: | ¥   | 72,468          | 8 million              |                      |
|                     | As of | March 31, 2022: | ¥   | 62,938          | 8 million              |                      |

(3) Consolidated Cash Flows

|                   | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash<br>equivalents at the end<br>of period |
|-------------------|--------------------------------------|--------------------------------------|--------------------------------------|------------------------------------------------------|
| Fiscal year ended | Millions of yen                      | Millions of yen                      | Millions of yen                      | Millions of yen                                      |
| March 31, 2023    | 7,664                                | (1,523)                              | (9,188)                              | 12,800                                               |
| March 31, 2022    | (9,279)                              | (806)                                | 4,068                                | 15,397                                               |

### 2. Dividends

|                    |                    | Anr                | ual dividends      | Total    | Payout | Dividends<br>to net |                         |                          |
|--------------------|--------------------|--------------------|--------------------|----------|--------|---------------------|-------------------------|--------------------------|
|                    | 1st<br>quarter-end | 2nd<br>quarter-end | 3rd<br>quarter-end | Year-end | Total  | dividends           | ratio<br>(consolidated) | assets<br>(consolidated) |
| Fiscal year ended  | Yen                | Yen                | Yen                | Yen      | Yen    | Millions of yen     | %                       | %                        |
| March 31, 2022     | -                  | 85.00              | -                  | 160.00   | 245.00 | 2,169               | 30.4                    | 3.5                      |
| March 31, 2023     | -                  | 150.00             | -                  | 165.00   | 315.00 | 2,789               | 30.3                    | 4.1                      |
| Fiscal year ending |                    |                    |                    |          |        |                     |                         |                          |
| March 31, 2024     | -                  | 120.00             | -                  | 125.00   | 245.00 |                     | -                       |                          |
| (Forecast)         |                    |                    |                    |          |        |                     |                         |                          |

### 3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2024 (April 1, 2023 to March 31, 2024)

|                                                              |             |            |                  | -                 |                 |        |                     |        |                    |  |  |
|--------------------------------------------------------------|-------------|------------|------------------|-------------------|-----------------|--------|---------------------|--------|--------------------|--|--|
| (% indicates changes from the previous corresponding period. |             |            |                  |                   |                 |        |                     |        |                    |  |  |
|                                                              | Net sales   |            | Operating profit |                   | Ordinary profit |        | Profit attributable |        | Basic earnings per |  |  |
|                                                              | INCE Sale   | Inet sales |                  | profit Ordinary j |                 | prom   | to owners of parent |        | share              |  |  |
|                                                              | Millions of |            | Millions of      |                   | Millions of     |        | Millions of         |        |                    |  |  |
|                                                              | yen         | %          | yen              | %                 | yen             | %      | yen                 | %      | Yen                |  |  |
| Six months ending<br>September 30, 2023                      | 310,000     | 11.3       | 4,800            | (25.2)            | 4,200           | (34.2) | 3,200               | (27.8) | 363.00             |  |  |
| Full year                                                    | 652,000     | 11.5       | 10,800           | (19.8)            | 10,000          | (21.1) | 7,100               | (22.8) | 806.00             |  |  |

\* Notes:

(1) Changes in significant subsidiaries during the period under review (changes in specified subsidiaries resulting in changes in scope of consolidation): No

| New        | - | (Company name: | ) |
|------------|---|----------------|---|
| Exclusion: | - | (Company name: | ) |

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

| 1) Changes in accounting policies due to the revision of accounting standards: | No |
|--------------------------------------------------------------------------------|----|
| 2) Changes in accounting policies other than 1) above:                         | No |
| 3) Changes in accounting estimates:                                            | No |
| 4) Retrospective restatement:                                                  | No |

#### (3) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

| March 31, 2023: | 8,860,562 shares |
|-----------------|------------------|
| March 31, 2022: | 8,860,562 shares |

| 2) Number of | treasury s | shares at | t the end | of the per | iod:   |
|--------------|------------|-----------|-----------|------------|--------|
| March 21     | 2022.      |           |           |            | 60 605 |

| March 31, 2023:                         | 60,695 shares         |
|-----------------------------------------|-----------------------|
| March 31, 2022:                         | 5,767 shares          |
|                                         |                       |
| 3) Average number of shares outstanding | ng during the period: |
| Fiscal Year ended March 31, 2023:       | 8,820,223 shares      |
| Fiscal Year ended March 31, 2022:       | 8,854,799 shares      |

(Note) Treasury shares include shares held by the Board Incentive Plan Trust(March 31, 2023 : 53,000 shares). Board Incentive Plan Trust is included in the number of shares of treasury shares, which is to be deducted from the calculation of the average number of shares outstanding during the period (March 31, 2023 : 32,881 shares).

### (Reference) Summary of Non-consolidated Financial Results

| (1) Non-consolidated Operatin | (% indicates changes from the previous corresponding period.) |      |                  |      |                 |      |                 |       |
|-------------------------------|---------------------------------------------------------------|------|------------------|------|-----------------|------|-----------------|-------|
|                               | Net sales                                                     |      | Operating profit |      | Ordinary profit |      | Net income      |       |
| Fiscal year ended             | Millions of yen                                               | %    | Millions of yen  | %    | Millions of yen | %    | Millions of yen | %     |
| March 31, 2023                | 415,342                                                       | 20.2 | 7,602            | 37.8 | 8,634           | 35.3 | 6,643           | 34.8  |
| March 31, 2022                | 345,607                                                       | -    | 5,517            | 56.8 | 6,382           | 57.8 | 4,928           | 113.1 |

### 1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2023 (April 1, 2022 to March 31, 2023)

|                   | Basic earnings per share | Diluted earnings per share |
|-------------------|--------------------------|----------------------------|
| Fiscal year ended | Yen                      | Yen                        |
| March 31, 2023    | 752.94                   | -                          |
| March 31, 2022    | 556.56                   | -                          |

(2) Non-consolidated Financial Position

|                     |       | Total assets    | Net ass | sets          | Capital adequacy ratio | Net assets per share |
|---------------------|-------|-----------------|---------|---------------|------------------------|----------------------|
| As of               |       | Millions of yen | Mi      | llions of yen | %                      | Yen                  |
| March 31, 2023      |       | 277,341         |         | 50,495        | 18.2                   | 5,736.44             |
| March 31, 2022      |       | 267,265         |         | 45,552        | 17.0                   | 5,143.77             |
| (Reference) Equity: | As of | March 31, 2023: | ¥       | 50,495        | million                |                      |
|                     | As of | March 31, 2022: | ¥       | 45,552        | million                |                      |

# Consolidated Financial Statements

Consolidated Balance Sheets

|                                                     |                      | (Millions of yen)    |
|-----------------------------------------------------|----------------------|----------------------|
|                                                     | As of March 31, 2022 | As of March 31, 2023 |
| ssets                                               |                      |                      |
| Current assets                                      |                      |                      |
| Cash and deposits                                   | 15,398               | 12,801               |
| Notes and accounts receivable - trade               | 195,835              | 193,903              |
| Electronically recorded monetary claims - operating | 18,281               | 16,813               |
| Merchandise and finished goods                      | 54,365               | 77,08                |
| Work in process                                     | 59                   | 7                    |
| Raw materials and supplies                          | 1,316                | 1,31                 |
| Advance payments                                    | 22,385               | 31,37                |
| Other                                               | 9,913                | 11,05                |
| Allowance for doubtful accounts                     | (953)                | (94                  |
| Total current assets                                | 316,604              | 343,46               |
| Non-current assets                                  |                      |                      |
| Property, plant and equipment                       |                      |                      |
| Buildings and structures                            | 8,796                | 7,04                 |
| Accumulated depreciation                            | (5,559)              | (3,75                |
| Buildings and structures, net                       | 3,236                | 3,29                 |
| Machinery, equipment and vehicles                   | 8,307                | 9,27                 |
| Accumulated depreciation                            | (6,506)              | (7,56                |
| Machinery, equipment and vehicles, net              | 1,800                | 1,70                 |
| Land                                                | 1,231                | 1,25                 |
| Construction in progress                            | 697                  | 1,35                 |
| Other                                               | 1,979                | 2,10                 |
| Accumulated depreciation                            | (1,060)              | (1,16                |
| Other, net                                          | 918                  | 94                   |
| Total property, plant and equipment                 | 7,884                | 8,54                 |
| Intangible assets                                   | .,                   | •,• •                |
| Software                                            | 1,376                | 1,24                 |
| Right of using various facilities                   | 29                   | 1                    |
| Other                                               | 148                  | 31                   |
| Total intangible assets                             | 1,554                | 1,57                 |
| Investments and other assets                        | у<br>-               |                      |
| Investment securities                               | 31,213               | 33,91                |
| Investments in capital                              | 1,739                | 1,88                 |
| Long-term loans receivable                          | 1,586                | 1,83                 |
| Retirement benefit asset                            | 5                    | -,                   |
| Deferred tax assets                                 | 1,778                | 1,98                 |
| Other                                               | 5,410                | 6,02                 |
| Allowance for doubtful accounts                     | (3,747)              | (4,16                |
| Total investments and other assets                  | 37,986               | 41,50                |
| Total non-current assets                            | 47,425               | 51,62                |
| Total assets                                        | 364,029              | 395,092              |

|                                                                      | As of March 31, 2022 | As of March 31, 2023 |
|----------------------------------------------------------------------|----------------------|----------------------|
| Liabilities                                                          |                      |                      |
| Current liabilities                                                  |                      |                      |
| Notes and accounts payable - trade                                   | 161,237              | 174,612              |
| Electronically recorded obligations - operating                      | 14,381               | 14,711               |
| Short-term borrowings                                                | 49,962               | 45,552               |
| Income taxes payable                                                 | 2,023                | 2,073                |
| Contract liabilities                                                 | 9,386                | 8,292                |
| Provision for bonuses                                                | 1,089                | 1,449                |
| Deposits received                                                    | 18,244               | 28,391               |
| Other                                                                | 22,996               | 22,800               |
| Total current liabilities                                            | 279,321              | 297,884              |
| Non-current liabilities                                              |                      |                      |
| Long-term borrowings                                                 | 16,499               | 18,011               |
| Guarantee deposits received                                          | 1,704                | 1,701                |
| Deferred tax liabilities                                             | 1,257                | 2,295                |
| Provision for retirement benefits for directors (and other officers) | 13                   | 12                   |
| Retirement benefit liability                                         | 658                  | 692                  |
| Provision for loss on guarantees                                     | 110                  | 120                  |
| Other                                                                | 712                  | 476                  |
| Total non-current liabilities                                        | 20,955               | 23,311               |
| Total liabilities                                                    | 300,276              | 321,195              |
| Net assets                                                           |                      |                      |
| Shareholders' equity                                                 |                      |                      |
| Share capital                                                        | 5,650                | 5,650                |
| Capital surplus                                                      | 2,608                | 2,608                |
| Retained earnings                                                    | 50,618               | 57,069               |
| Treasury shares                                                      | (17)                 | (243                 |
| Total shareholders' equity                                           | 58,859               | 65,084               |
| Accumulated other comprehensive income                               |                      |                      |
| Valuation difference on available-for-sale securities                | 3,587                | 4,561                |
| Deferred gains or losses on hedges                                   | (287)                | 34                   |
| Foreign currency translation adjustment                              | 779                  | 2,787                |
| Total accumulated other comprehensive income                         | 4,079                | 7,384                |
| Non-controlling interests                                            | 814                  | 1,428                |
| Total net assets                                                     | 63,753               | 73,896               |
| Total liabilities and net assets                                     | 364,029              | 395,092              |

## Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

|                                                               | For the fiscal year ended March 31, 2022 | For the fiscal year ended March 31, 2023 |
|---------------------------------------------------------------|------------------------------------------|------------------------------------------|
| Net sales                                                     | 494,351                                  | 584,850                                  |
| Cost of sales                                                 | 460,817                                  | 546,338                                  |
| – Gross profit                                                | 33,533                                   | 38,518                                   |
|                                                               | 23,478                                   | 25,058                                   |
| Operating profit                                              | 10,054                                   | 13,459                                   |
| Non-operating income                                          |                                          |                                          |
| Interest income                                               | 127                                      | 220                                      |
| Dividend income                                               | 727                                      | 954                                      |
| Purchase discounts                                            | 69                                       | 8.                                       |
| Foreign exchange gains                                        | 233                                      |                                          |
| Gain on valuation of derivatives                              | -                                        | 3                                        |
| Share of profit of entities accounted for using equity method | 548                                      | 74                                       |
| Miscellaneous income                                          | 521                                      | 50                                       |
| Total non-operating income                                    | 2,227                                    | 2,55                                     |
| Non-operating expenses                                        |                                          |                                          |
| Interest expenses                                             | 788                                      | 1,39                                     |
| Loss on cession of an obligation                              | 642                                      | 82                                       |
| Foreign exchange losses                                       | -                                        | 74                                       |
| Loss on valuation of derivatives                              | 275                                      |                                          |
| Provision of allowance for doubtful accounts                  | 747                                      |                                          |
| Miscellaneous losses                                          | 101                                      | 37                                       |
| Total non-operating expenses                                  | 2,554                                    | 3,34                                     |
| Ordinary profit                                               | 9,726                                    | 12,66                                    |
| Extraordinary income                                          |                                          |                                          |
| Gain on sale of investment securities                         | 77                                       | 48                                       |
| Gain on sale of non-current assets                            | -                                        | 42                                       |
| Gain on bargain purchase                                      | 183                                      |                                          |
| Gain on forgiveness of debts                                  | 729                                      |                                          |
| Total extraordinary income                                    | 990                                      | 91                                       |
| Extraordinary losses                                          |                                          |                                          |
| Impairment losses                                             | 85                                       |                                          |
| Loss on sale of investment securities                         | 80                                       |                                          |
| Loss on valuation of investment securities                    | 78                                       |                                          |
| Total extraordinary losses                                    | 244                                      |                                          |
| Profit before income taxes                                    | 10,473                                   | 13,57                                    |
| Income taxes - current                                        | 3,174                                    | 3,55                                     |
| Income taxes - deferred                                       | (329)                                    | 51                                       |
| Total income taxes                                            | 2,844                                    | 4,07                                     |
| –<br>Profit                                                   | 7,628                                    | 9,50                                     |
| Profit attributable to non-controlling interests              | 492                                      | 30                                       |
| Profit attributable to owners of parent                       | 7,136                                    | 9,19                                     |

## Consolidated Statements of Comprehensive Income

|                                                                                      |                                          | (Millions of yen)                           |
|--------------------------------------------------------------------------------------|------------------------------------------|---------------------------------------------|
|                                                                                      | For the fiscal year ended March 31, 2022 | For the fiscal year<br>ended March 31, 2023 |
| Profit                                                                               | 7,628                                    | 9,500                                       |
| Other comprehensive income                                                           |                                          |                                             |
| Valuation difference on available-for-sale securities                                | (549)                                    | 952                                         |
| Deferred gains or losses on hedges                                                   | 29                                       | 321                                         |
| Foreign currency translation adjustment                                              | 1,606                                    | 1,808                                       |
| Share of other comprehensive income of entities<br>accounted for using equity method | 40                                       | 173                                         |
| Total other comprehensive income                                                     | 1,127                                    | 3,255                                       |
| Comprehensive income                                                                 | 8,755                                    | 12,756                                      |
| Comprehensive income attributable to                                                 |                                          |                                             |
| Comprehensive income attributable to owners of parent                                | 8,256                                    | 12,501                                      |
| Comprehensive income attributable to non-controlling interests                       | 499                                      | 255                                         |

## Consolidated Statements of Changes in Equity For the fiscal year ended March 31, 2022

|                                                            |               |                      |                   | (               | Millions of yen)                 |  |  |
|------------------------------------------------------------|---------------|----------------------|-------------------|-----------------|----------------------------------|--|--|
|                                                            |               | Shareholders' equity |                   |                 |                                  |  |  |
|                                                            | Share capital | Capital surplus      | Retained earnings | Treasury shares | Total<br>shareholders'<br>equity |  |  |
| Balance at beginning of period                             | 5,650         | 2,608                | 44,544            | (17)            | 52,785                           |  |  |
| Changes during period                                      |               |                      |                   |                 |                                  |  |  |
| Dividends of surplus                                       |               |                      | (1,062)           |                 | (1,062)                          |  |  |
| Profit attributable to owners of parent                    |               |                      | 7,136             |                 | 7,136                            |  |  |
| Purchase of treasury shares                                |               |                      |                   | (0)             | (0)                              |  |  |
| Net changes in<br>items other than<br>shareholders' equity |               |                      |                   |                 |                                  |  |  |
| Total changes<br>during period                             | -             | -                    | 6,073             | (0)             | 6,073                            |  |  |
| Balance at end of period                                   | 5,650         | 2,608                | 50,618            | (17)            | 58,859                           |  |  |

|                                                            | Acc                                                            | cumulated other co | omprehensive inco | ome                                                      |                              |                  |
|------------------------------------------------------------|----------------------------------------------------------------|--------------------|-------------------|----------------------------------------------------------|------------------------------|------------------|
|                                                            | Valuation<br>difference on<br>available-for-sale<br>securities | Deterred gains or  |                   | Total<br>accumulated<br>other<br>comprehensive<br>income | Non-controlling<br>interests | Total net assets |
| Balance at beginning of period                             | 4,120                                                          | (316)              | (844)             | 2,959                                                    | 1,440                        | 57,185           |
| Changes during period                                      |                                                                |                    |                   |                                                          |                              |                  |
| Dividends of<br>surplus                                    |                                                                |                    |                   |                                                          |                              | (1,062)          |
| Profit attributable to<br>owners of parent                 |                                                                |                    |                   |                                                          |                              | 7,136            |
| Purchase of treasury shares                                |                                                                |                    |                   |                                                          |                              | (0)              |
| Net changes in<br>items other than<br>shareholders' equity | (532)                                                          | 29                 | 1,623             | 1,119                                                    | (625)                        | 494              |
| Total changes<br>during period                             | (532)                                                          | 29                 | 1,623             | 1,119                                                    | (625)                        | 6,567            |
| Balance at end of period                                   | 3,587                                                          | (287)              | 779               | 4,079                                                    | 814                          | 63,753           |

## For the fiscal year ended March 31, 2023

|                                                            |               |                      |                   | (               | Millions of yen)                 |  |  |  |
|------------------------------------------------------------|---------------|----------------------|-------------------|-----------------|----------------------------------|--|--|--|
|                                                            |               | Shareholders' equity |                   |                 |                                  |  |  |  |
|                                                            | Share capital | Capital surplus      | Retained earnings | Treasury shares | Total<br>shareholders'<br>equity |  |  |  |
| Balance at beginning of period                             | 5,650         | 2,608                | 50,618            | (17)            | 58,859                           |  |  |  |
| Changes during period                                      |               |                      |                   |                 |                                  |  |  |  |
| Dividends of surplus                                       |               |                      | (2,745)           |                 | (2,745)                          |  |  |  |
| Profit attributable to owners of parent                    |               |                      | 9,196             |                 | 9,196                            |  |  |  |
| Purchase of treasury shares                                |               |                      |                   | (226)           | (226)                            |  |  |  |
| Net changes in<br>items other than<br>shareholders' equity |               |                      |                   |                 |                                  |  |  |  |
| Total changes<br>during period                             | -             | -                    | 6,451             | (226)           | 6,224                            |  |  |  |
| Balance at end of period                                   | 5,650         | 2,608                | 57,069            | (243)           | 65,084                           |  |  |  |

|                                                            | Acc                                                            | cumulated other co | omprehensive inco | ome                                                      |                              |                  |
|------------------------------------------------------------|----------------------------------------------------------------|--------------------|-------------------|----------------------------------------------------------|------------------------------|------------------|
|                                                            | Valuation<br>difference on<br>available-for-sale<br>securities | Deterred gains or  |                   | Total<br>accumulated<br>other<br>comprehensive<br>income | Non-controlling<br>interests | Total net assets |
| Balance at beginning of period                             | 3,587                                                          | (287)              | 779               | 4,079                                                    | 814                          | 63,753           |
| Changes during period                                      |                                                                |                    |                   |                                                          |                              |                  |
| Dividends of<br>surplus                                    |                                                                |                    |                   |                                                          |                              | (2,745)          |
| Profit attributable to owners of parent                    |                                                                |                    |                   |                                                          |                              | 9,196            |
| Purchase of treasury shares                                |                                                                |                    |                   |                                                          |                              | (226)            |
| Net changes in<br>items other than<br>shareholders' equity | 974                                                            | 321                | 2,008             | 3,305                                                    | 613                          | 3,918            |
| Total changes<br>during period                             | 974                                                            | 321                | 2,008             | 3,305                                                    | 613                          | 10,143           |
| Balance at end of period                                   | 4,561                                                          | 34                 | 2,787             | 7,384                                                    | 1,428                        | 73,896           |

## Consolidated Statements of Cash Flows

|                                                                                                  | For the fiscal year<br>ended March 31, 2022 | For the fiscal year ended March 31, 2023 |
|--------------------------------------------------------------------------------------------------|---------------------------------------------|------------------------------------------|
| Cash flows from operating activities                                                             |                                             |                                          |
| Profit before income taxes                                                                       | 10,473                                      | 13,571                                   |
| Depreciation                                                                                     | 1,470                                       | 1,520                                    |
| Increase (decrease) in provision and allowance                                                   | 1,354                                       | (13                                      |
| Interest and dividend income                                                                     | (854)                                       | (1,18                                    |
| Interest expenses                                                                                | 788                                         | 1,39                                     |
| Share of loss (profit) of entities accounted for using equity method                             | (548)                                       | (74                                      |
| Gain on bargain purchase                                                                         | (183)                                       |                                          |
| Impairment losses                                                                                | 85                                          |                                          |
| Loss (gain) on sale of investment securities                                                     | 3                                           | (48                                      |
| Loss (gain) on valuation of investment securities                                                | 78                                          |                                          |
| Decrease (increase) in trade receivables                                                         | (52,690)                                    | 7,68                                     |
| Decrease (increase) in inventories                                                               | (13,292)                                    | (19,82                                   |
| Increase (decrease) in trade payables                                                            | 42,738                                      | 10,97                                    |
| Decrease (increase) in accounts receivable - other                                               | (5,175)                                     | (92                                      |
| Increase (decrease) in accrued expenses                                                          | 8,883                                       | (73                                      |
| CF from other oprating activities                                                                | (411)                                       | 3                                        |
| Subtotal                                                                                         | (7,278)                                     | 11,26                                    |
| Interest and dividends received                                                                  | 1,124                                       | 1,57                                     |
| Interest paid                                                                                    | (820)                                       | (1,38                                    |
| Income taxes paid                                                                                | (2,305)                                     | (3,79                                    |
| Net cash provided by (used in) operating activities                                              | (9,279)                                     | 7,66                                     |
| Cash flows from investing activities                                                             |                                             |                                          |
| Purchase of property, plant and equipment                                                        | (1,058)                                     | (1,10                                    |
| Proceeds from sale of property, plant and equipment                                              | 1,156                                       | 48                                       |
| Purchase of investment securities and others                                                     | (403)                                       | (17                                      |
| Proceeds from sales of investment securities and others                                          | 227                                         | 78                                       |
| Purchase of shares of subsidiaries and associates                                                | (161)                                       | (1,00                                    |
| Proceeds from sale of shares of subsidiaries and associates                                      | -                                           | 15                                       |
| Purchase of investments in capital of subsidiaries resulting in change in scope of consolidation | (129)                                       |                                          |
| Short-term loan advances                                                                         | (1)                                         | (                                        |
| Proceeds from collection of short-term loans receivable                                          | 0                                           |                                          |
| Long-term loan advances                                                                          | (127)                                       | (22                                      |
| Proceeds from collection of long-term loans receivable                                           | 5                                           |                                          |
| CF from other investing activities                                                               | (315)                                       | (44                                      |
| Net cash provided by (used in) investing activities                                              | (806)                                       | (1,52                                    |

(Millions of yen)

|                                                                                                   | For the fiscal year  | For the fiscal year  |
|---------------------------------------------------------------------------------------------------|----------------------|----------------------|
|                                                                                                   | ended March 31, 2022 | ended March 31, 2023 |
| Cash flows from financing activities                                                              |                      |                      |
| Net increase (decrease) in short-term borrowings                                                  | 5,291                | (2,521)              |
| Proceeds from long-term borrowings                                                                | 2,521                | 4,250                |
| Repayments of long-term borrowings                                                                | (2,589)              | (7,925)              |
| Repayments of finance lease liabilities                                                           | (60)                 | (9)                  |
| Dividends paid                                                                                    | (1,062)              | (2,745)              |
| Dividends paid to non-controlling interests                                                       | (31)                 | (66)                 |
| CF fron other financing activities                                                                | (0)                  | (170)                |
| Net cash provided by (used in) financing activities                                               | 4,068                | (9,188)              |
| Effect of exchange rate change on cash and cash equivalents                                       | 501                  | 450                  |
| Net increase (decrease) in cash and cash equivalents                                              | (5,514)              | (2,597)              |
| Cash and cash equivalents at beginning of period                                                  | 22,432               | 15,397               |
| Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation | (1,519)              | -                    |
| Cash and cash equivalents at end of period                                                        | 15,397               | 12,800               |